

Conference Report



36th
World Scout
Conference

36e Conférence
Mondiale
du Scoutisme

H E L L A S 2 0 0 2

Greece/Grece 16-19 July / 1. juillet-2002. Thessalonik / Thessalonique

H. E. CONSTANTINOS STEPHANOPOULOS
PRESIDENT OF THE HELLENIC REPUBLIC

Greece warmly welcomes the representatives of the youth of the world, the Scouts, who, moved by the spirit and visions of the Scout family, work continuously for the realization of a better future, based on great moral values.

Every Scout, with a feeling of high responsibility, is voluntarily committed to serve and put into practice those values, having faith, motivation and sense of effectiveness towards the social development and the prosperity.

The spiral, simple but very elegant ornament of the ionic pillar joined in harmony with the olive branch of the goddess of wisdom, Athena, and of the Olympics, compose the inspired emblem of your Conference. It expresses, in the best way, the eternal faith of Greek people to the goods of culture and peace.

Personally, I owe much to the Scout Movement that offered me many of the best memories of my youth. My faith to the Scout values makes me sure that you will approach in the most efficient way the subjects of the Conference's agenda.

Guided by your love for the human being, and for youth in particular, you will design the strategy of the World Scout Movement for the new century that promises a lot, but at the same time, demands a lot from those who fight for a world of humanity and justice.

I am sending you my warmest wishes for the achievement of the aims of your Conference. It is my sincere hope that this 36th World Scout Conference will be a milestone to the already successful history of Scouting.

PHOTO GALERY

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Greece/Grèce 15-19 July/Juillet 2002, Thessaloniki/Thessalonique

CONFERENCE SUMMARY

ATTENDANCE

The 36th World Scout Conference met in Thessaloniki, Greece from 15-19 July 2002. It was attended by 1,225 participants, making it the largest in Scouting's 95-year history. Delegates from 126 out of 154 member countries attended, and all 147 countries with voting rights were represented.

NEW MEMBERS

During the Conference, three countries became members of the World Organization of the Scout Movement: Cape Verde, Ethiopia, and the Seychelles. Azerbaijan and the Russian Federation, which became members in 2000 were welcomed to their first World Scout Conference.

FUTURE EVENTS

The World Scout Conference is the "general assembly" of the World Organization of the Scout Movement (WOSM). The next meeting of the Conference will be in **Tunisia** in 2005.

The Scout association in the Republic of **Korea** was selected to host the Conference in 2008.

Mozambique was selected to host the 13th World Scout Moot in 2008.

Thailand reported on plans for the 20th World Scout Jamboree at the end of 2002.

The **United Kingdom** reported on plans for the 21st World Scout Jamboree in 2007, the Centenary of Scouting.

The **Scouts of China** reported on plans for the 12 World Scout Moot in 2004.

ELECTIONS

Dr. (Mrs.) Marie-Louise Correa (Senegal) has been elected Chairman of the World Scout Committee. Mr. Mohd. Habibul Alam (Bangladesh), and Mr. Ferran Guimaraes (Spain) are its Vice-Chairmen.

Dr. Correa's election marks the first time in the Scout Movement's 95-year history that a woman, and a black African, heads the worldwide organization of 28 million boys and girls. She has served on the World Committee for three years, and was previously Chairman of the Africa Scout Region. Dr. Correa is a medical doctor, and former Minister of Research and former Minister of Labour in Senegal.

The World Scout Conference elected the following people to the 14-member World Scout Committee:

Mr. Mohd. Habibul Alam (Bangladesh)
Mr. Philippe Da Costa (France)
Mr. J. Stephen Fossett (U.S.A.)
Mr. John Alexander Gemmill (Canada)
Mr. Herman Hui Chung-shing (Hong Kong)
Mrs. Ana Elisa Piubello (Argentina)
Mr. Mohamed Ben Ali Triki (Tunisia)
Mr. Gualtiero Zanolini (Italy)

Retiring World Scout Committee members are:

Mr. Garnet de la Hunt (South Africa) (Chairman)
Mr. Patrick Lyon d'Andrimont (Chile) (Vice-Chairman)
Mrs. Margot Bogert (U.S.A) (Vice Chairman)
Mr. Stein Løvold (Norway)
Mr. Garth Morrison (United Kingdom)
Dr. Abdullah O. Nasseef (Saudi Arabia)
Mr. Constantinos Tsantilis (Greece).

Mr. Habibul Alam (Bangladesh) completed the term for which he was co-opted, and now has been elected to a 6-year term.

Continuing on the Committee are:

Dr. (Mrs.) Marie-Louise Correa (Senegal)
Mr. Ferran Guimaraes (Spain)
Mr. Walter Hofstetter (Switzerland)
Mr. "Toby" Takemichi Suzuki (Japan)
Dr. Jacques Moreillon (WOSM Secretary General)
Mr. Jean-Bernard Crelier, Treasurer

BRONZE WOLF AWARDS

The Bronze Wolf is the only award made by the World Scout Committee. It is given solely in recognition of outstanding services by an individual to the World Scout Movement. At this Conference, the Bronze Wolf Award was presented by the World Scout Committee to:

Aly Aly El-Moursy, Egypt
Stewart Hawkins, United Kingdom
Kim Kyu-Young, World Scout Bureau
Jiri Navratil, Czech Republic
Mostafa Salem, Libya

STRATEGY FOR SCOUTING

The theme of the Conference *From Mission to Strategy* was aptly named as the Conference unanimously adopted the proposed Strategy for Scouting.

Working in small groups, participants considered each of the seven strategic priorities and proposed practical suggestions for addressing them nationally. Three of the seven were selected as worldwide priorities for the next three years: Youth Involvement, Volunteers in Scouting, and Scouting's Profile, including partnerships, financial resources and communication. (Other Strategic priorities are: Adolescents; Girls and Boys, Women and Men; Reaching Out; An Organization for the 21st Century.)

YOUNG PEOPLE IN DECISION MAKING

There was much discussion about the involvement of young people in decision-making at the local, national, and international levels. Approximately 20 percent of delegates and observers were under the age of 30, the largest percentage ever. The Conference adopted a policy entitled "Youth Involvement in Decision-Making", and selected the subject as the top strategic priority for the next three years.

Scouting is not just a movement for young people managed by adults; it is also a movement of young people, supported by adults. A fundamental element of Scouting is the Scout Method. It requires the active involvement of young people, from the time they join the Movement, in the process of their own development, and makes each person the principal agent of that process. This is the element which, when correctly applied, makes Scouting most attractive to young people and enables their development as self-fulfilled individuals, able to contribute to a better world.

SAFE FROM HARM

Scouting, in common with all youth organizations, has a duty to ensure that all its members come to no harm, whether physical, emotional or sexual. The incidence worldwide of high profile cases of abuse of children, including child pornography and paedophilia, some of which occur in youth organizations, has emphasised the need for a thorough consideration of this issue by the Scout Movement. The Conference adopted a policy "Safe from Harm" which notes that some national organizations have done much in recent years for the protection of their members, and that all countries must do so.

2007 CENTENARY OF SCOUTING

In 2007 Scouting will welcome the dawn of a second century of Scouting. The adoption of the Strategy for Scouting, and a resolution on the 2007 Centenary, start the process by which Scouting will be stronger and serve more young people, and be able to celebrate its success in 2007.

The 21st World Scout Jamboree will be held in the United Kingdom in 2007.

The theme for the worldwide Centenary and for the Jamboree is: **2007: One World, One Promise.**

CONFERENCE HOSTS

The Conference was hosted by Soma Hellinon Proskopon (the Scouts of Greece). SHP was founded in 1910, only three years after the founding of Scouting itself in England in 1907. It is a founder member of the World Organization of the Scout Movement (1922). Presently there are 25,000 members, boys and girls, making Scouts of Greece the largest and oldest youth organization in the country.

Note: this document was printed before the close of the Conference, and a number of resolutions were still under consideration.

CONFERENCE ORGANIZATION

CONFERENCE OFFICERS

CHAIRMAN

Mr. Garnet de la Hunt

VICE-CHAIRMEN

Mrs. Margot Bogert
Mr. Patrick Lyon d'Andrimont

TELLERS

Mrs. Elena Ruiz Diaz, Paraguay
Mr. Sarbjit Singh, India
Miss Anna Tsangaridou, Cyprus

RESOLUTIONS COMMITTEE

CHAIRMAN

Mr. David Bull, United Kingdom

MEMBERS

Mr. Wahid Labidi, Tunisia
Mr. Pandji Soesilo, Indonesia
Ms. Amélie Teisserenc, France

SECRETARY

Mr. Jim Sharp, World Scout Bureau

CONF. STEERING COMMITTEE

CHAIRMAN

Mr. Garnet de la Hunt

VICE-CHAIRMEN

Mrs. Margot Bogert
Mr. Patrick Lyon d'Andrimont

SECRETARY GENERAL

Dr. Jacques Moreillon

CONFERENCE AGENDA COORDINATOR

Mr. Jean Cassaigneau

CONFERENCE ADMINISTRATOR

Mr. Luc Panissod

HOST COMMITTEE REPRESENTATIVE

Mr. Christos M. Lygeros

HOST COMMITTEE

CHAIRMAN

Mr. Christos M. Lygeros

VICE-CHAIRMAN

Mr. George Pournaris

EXECUTIVE DIRECTOR

Mr. Nassos Efstathiou

CONFERENCE DOCUMENTS

PROVIDED IN ADVANCE

Document number:

- 1 Provisional Agenda
- 2 Rules of Procedure
- 3 Registration Fee System
- 4 A Strategy for Scouting – The Proposed Concept
- 4a A Strategy for Scouting – Working Methods at the Conference
- 5 World Scout Committee Elections
- 6 Invitations to Future World Events
- 7 Youth Involvement in Decision-Making - Policy Proposal
- 8 Keeping Scouts Safe From Harm - Policy Proposal
- 9 WAGGGS / WOSM Relationships
- 10 Recognition of New Members
- 10a Supplement – Recognition of New Members
- 11 Towards Scouting's Centenary: 2002 to 2007
- 12 Suspension and Termination of WOSM Membership

Triennial Report of the World Scout Committee, 1999-2002

World Scout Bureau Accounts and Balance Sheet at 30 September 2001

PROVIDED AT THE CONFERENCE

Welcome Kit, provided by the Host Committee

Agenda Revised – Conf. Document No. 1

Recognition of New Members: Conf. Document No. 10 Final

Triennial Report of the World Scout Committee, 1999-2002

Gone Home

Report of the World Scout Committee Chairman

Report of the Secretary General

Report of the Treasurer

Morning Meditations

Bronze Wolf Citations

8th World Scout Youth Forum Summary Report

Strategy for Scouting: Group Discussions

Partnership and Solidarity: Evaluation of the use of the Marrakech Charter

Promising Practices (Strategy)

Proposed Resolutions (Business & Courtesy)

Draft Resolution on WOSM/WAGGGS Relationships (including WAGGGS Conference Resolution)

List of Participants

Report of the 3rd General Assembly of WSPU (Warsaw, 2000)

Invitation to the 4th General Assembly of WSPU (Cairo, 2003)

Conference Survey

Volunteers Serving World Scouting

World Scout Foundation Information

Conference Summary

FROM MISSION TO STRATEGY

At the 36th World Scout Conference in Thessaloniki, it was expected that the delegates will adopt a strategy for Scouting. As Scouting prepares to celebrate its centenary in 2007, it is important for our Movement to prepare a strategy to meet the rapidly changing needs of the 21st century, so that it can maintain its impact and remain attractive to young people, particularly adolescents.

The adoption of the strategy will be the beginning of the work towards achieving the Mission of Scouting, adopted by the World Scout Conference in Durban 1999. The theme of this Conference, *From Mission to Strategy*, provided an opportunity to set the Movement in the right direction, helping us to achieve our mission, realise our vision and celebrate the continuing success into our second centenary.

This agenda, distributed at the beginning of the conference (document no. 1 revised) was followed in its entirety.

Notes: V Indicates that a formal vote will be taken.

* Participants registered in the accompanying persons' programme are invited.

AGENDA**SATURDAY JULY 13**

09.00 REGISTRATION

-22.00 At the Capsis Hotel, 18, Monastiriou Street, 54629 Thessaloniki - Greece, Tel. +30 310/521 321, Fax +30 310/510 555, E-mail: capsis@spark.net.gr

Delegation leaders from Member Organizations should collect their delegation's voting kit at the Conference registration desk. Please note the provision of Article X.5 of the Constitution related to the payment of registration fees as a requirement for voting at the Conference.

SUNDAY JULY 14

09.00- REGISTRATION: Capsis Hotel.

22.00

18.30 WORLD SCOUT CONFERENCE
SCOUTS' OWN: At Aristotle University of Thessaloniki.

Interreligious Scout gathering with songs and meditations prepared by Soma Hellinon Proskopon.

Transport will be provided by bus from the different hotels. Departure as from 17.30 hrs.

MONDAY JULY 15

08.00- REGISTRATION:

12.00 HELEXPO "I. VELLIDIS".

09.00- INFORMAL REGIONAL MEETINGS
12.00

Information has been sent to National Scout Organizations by the respective Regional Office of the World Scout Bureau.

Africa Region, HELEXPO "GER-MANOS" - Hall C

Arab Region, HELEXPO "GERMANOS" - Hall B

Asia-Pacific Region, HOTEL CAPSIS - Theodora

Eurasia Region, HELEXPO "GER-MANOS" - Hall D

European Region, HELEXPO "GERMANOS" - Hall A

Interamerican Region, HOTEL CAPSIS - Filippou I/II.

12.30 LUNCH- HELEXPO "I. VELLIDIS"

14.30 PREPARATORY SESSION

- Delegates will be seated in country alphabetical order.

- Observers should sit towards the rear of the hall.

- Guests will have assigned seats.

Simultaneous Interpretation System
Explanation

Introduction of Conference Chairman and Vice-Chairmen

Introduction of the Host Committee, Soma Hellinon Proskopon

Minute of silence

Announcements

Explanation of Voting Procedure

V Appointment of Tellers

The World Committee will nominate candidates. See the Rules of Procedure (Conference Document No. 2) for details.

V Rules of Procedure

The World Committee will propose the adoption of the Rules of Procedure, as specified in Conference Document No. 2.

V Appointment of Resolutions Committee

The World Committee will nominate candidates. See the Rules of Procedure (Conference Document No. 2) for details.

15.00

V Membership of the World Organization of the Scout Movement

In application of Article VII.1 of the WOSM Constitution, the World Scout Committee will report on the cases of maintained suspensions of National Scout Organizations.

The Conference will be requested to vote on National Scout Organizations applying for WOSM membership and will welcome the National Scout Organizations which have been admitted to WOSM since the 35th World Scout Conference (Durban).

15.35 Chairman of the World Scout Committee, Garnet de la Hunt.

15.55 Secretary General of the World Organization of the Scout Movement, Jacques Moreillon.

16.15 Treasurer of the World Scout Committee, Jean-Bernard Crelier.

16.35 Questions and answers on the reports

16.50 BREAK

AGENDA CONTINUED

17.20	"TOWARDS A STRATEGY FOR SCOUTING" A Progress Report A review of achievements of 'Towards a Strategy for Scouting' adopted in Melbourne 1988 and including the five strategic priorities: Youth Programme, Adult Resources, Management, WOSM's Financial Resources and Growth. This will be followed by a presentation from each of the six Regions.	12.30	World Scout Foundation: Information on the activities of the Foundation and on the progress made since the World Conference in Durban.
18.55	World Scout Committee Elections Introduction of the candidates nominated for election to the World Committee. See Conf. Document No. 5 for further information. The votes will be taken on Tuesday 16 July.	13.00	LUNCH
19.00	END OF SESSION	15.00	PLENARY SESSION
19.15	* BUSES LEAVE FOR THESSALONIKI CONCERT HALL	V	World Scout Committee Election: The Conference will elect two new members for a three-year term. See the Rules of Procedure. The list of candidates is provided in Conference Document No. 5.
20.30	* OPENING CEREMONY	15.30	Youth Participation: The Conference will consider the World Scout Committee's policy proposal on "Youth Involvement in Decision-Making" which includes the future of the World Scout Youth Forum (Durban Conference Resolutions 13/99 and 11/99) and will vote on the policy proposal, which is provided in Conference Document 7.
22.00	* OFFICIAL RECEPTION	16.30	WAGGGS/WOSM: The Conference will receive a progress report on the results of the work on WAGGGS/WOSM Relationships during the last triennium (Conference Document 9).
23.00	* BUSES RETURN TO HOTELS	V	BREAK
TUESDAY JULY 16			
09.00	PLENARY SESSION Meditation, Announcements	17.00	* Bronze Wolf Award Ceremony
09.10	8th WORLD SCOUT YOUTH FORUM Report on the work of the 8th World Scout Youth Forum, held from 8 to 11 July in Metsovo. Questions and comments will follow, with the participation of the members of the Youth Forum's Committee.	17.30	END OF SESSION
09.30	V "A STRATEGY FOR SCOUTING" - The Proposed Concept The overall concept of the proposed new strategy for Scouting will be introduced, starting with the adoption of the Mission Statement in Durban 1999, then introducing the vision, the strategic areas and the strategic priorities and an outline of the expected outcomes and WOSM's contribution, which are to be developed during the Conference. There will be a report on the feedback received on the strategy from NSOs. Following time for discussion, this session will conclude with a vote on the overall strategic concept.	18.00	* BUSES LEAVE FROM HOTELS
11.00	BREAK	20.00	* DINNER Hosted by the Nomarka of Thessaloniki.
11.30	V World Scout Committee Election: The Conference will elect six new members for a six-year term. See the Rules of Procedure. The list of candidates is provided in Conference Document No. 5.	20.30	* BUSES RETURN TO HOTELS
12.00	V WOSM Fee System: The World Scout Committee will present its proposal aiming at alleviating the burden of fees for NSOs belonging to category A of WOSM fee system, as requested by the 35th World Scout Conference. A vote will be taken on this proposal as well as on the basic fee per member for the next triennium.	22.30	
WEDNESDAY JULY 17			
		09.00	PLENARY SESSION Meditation, Announcements
		09.10	Partnership and Solidarity: Report on the review of the implementation of the Marrakech Charter.
		09.30	"A STRATEGY FOR SCOUTING" - The Strategic Priorities Each of the proposed strategic priorities will be introduced, i.e. Youth Involvement, Adolescents, Girls and Boys / Women and Men, Reaching Out, Volunteers, An Organization for the 21st Century and Scouting's Profile. After each presentation there will be an opportunity to comment or ask questions. At the end of the session, information will be provided on the arrangements for the discussion groups in Naoussa.
		11.15	BUSES LEAVE FOR NAOUSSA
		12.30	LUNCH AT NAOUSSA
		14.00	"A STRATEGY FOR SCOUTING" Identifying the Expected Outcomes and WOSM's Support: All delegates and observers will have an opportunity to discuss one of the strategic priorities in detail with a view to identifying what could be achieved by NSOs for each priority and the support required by WOSM to achieve this. The results of the discussion groups will be collated for consideration by delegations the next morning. Afternoon refreshments will be provided.

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18.00	End of discussion groups PAUSE	FRIDAY JULY 19
18.30	* SOCIAL EVENING AT NAOUSSA: Accompanying persons will join.	09.00 PLENARY SESSION Meditation, Announcements
22.00	* BUSES RETURN TO HOTELS	09.10 Introduction of the new Chairman and Vice-Chairmen of the World Scout Committee as well as the other members
THURSDAY JULY 18		09.15 13th World Scout Moot, 2008 The Conference will receive invitations from Member Organizations offering to host the 13th World Scout Moot, 2008. See Conference Document No. 6.
09.00	PLENARY SESSION Meditation, Announcements	10.00 V Vote 13th World Scout Moot, 2008
09.10	"A STRATEGY FOR SCOUTING" - Results of the Discussion Groups The results of the discussion groups will be presented in plenary and written reports on the outcomes of the discussion groups will be available for all delegates and observers.	10.15 10th World Scout Youth Forum & 38th World Scout Conference, 2008 The Conference will receive invitations from Member Organizations offering to host the 10th World Scout Youth Forum & 38th World Scout Conference, 2008. See Conference Doc. No. 6.
10.00	BREAK	10.30 V Vote 10th World Scout Youth Forum & 38th World Scout Conference, 2008
10.30	"A STRATEGY FOR SCOUTING" The Focus for the next Triennium - by delegation. Time (one hour) is provided for delegations to discuss the outcomes of the discussion groups with a view to identifying three priorities to be a focus for WOSM in the next triennium.	10.40 The 100th Anniversary of Scouting, 2007 11.00 BREAK
11.30	Questions and answers in plenary Distribution of the voting ballot paper on Strategic Priorities	11.30 "A STRATEGY FOR SCOUTING" - An Opportunity to Network This time is available for NSOs to network i.e. identify others with common interests, begin to have informal discussions and to identify ways of working together and sharing good practice on aspects of the strategy.
12.30	LUNCH: Presentation of gifts to the Host Committee by the delegations.	12.25 Explanation and distribution of the Conference Survey
14.30	PLENARY SESSION World Interreligious Scout Forum: Presentation by religious Scout international organizations in consultative status with WOSM, followed by a joint report on the preparation of the International Scout Symposium 2003 on "Living together: tolerance and solidarity".	12.30 LUNCH 14.30 PLENARY SESSION Resolutions Committee Report
14.50	Scout Resources International (SCORE)	V Resolutions of the 36th World Scout Conference. See Rules of Procedure (Conference Document No. 2).
15.00	International Scout and Guide Fellowship (ISGF)	16.00 BREAK
15.10	World Scout Parliamentary Union (WSPU)	16.30 Report: 20th World Scout Jamboree, Thailand, 2002-2003
15.20	Kandersteg International Scout Centre: The 10 Year Plan.	16.45 Report: 12th World Scout Moot, Scouts of China, 2004
15.30	BREAK	17.00 Report: 9th World Scout Youth Forum & 37th World Scout Conference, Tunisia 2005
16.00	11th World Scout Moot, Mexico, 2000	17.15 Address by new Chairman of the World Scout Committee Closing remarks by the Chairman of the Conference
16.15	"A STRATEGY FOR SCOUTING". V Vote on Strategic Priorities Sharing Practices and Tools: Examples of "Promising Practices" in NSOs in relation to the strategic priorities will be presented with examples of useful tools developed by WOSM and NSOs	17.30 END OF SESSION 19.30 * BUSES LEAVE FROM HOTELS FOR GOVERNOR HOUSE OF THESSALONIKI
18.00	END OF SESSION: FREE EVENING	20.00 * CLOSING CEREMONY * CLOSING DINNER * BUSES LEAVE TO HOTELS

REPORTS

MR. GARNET DE LA HUNT, CHAIRMAN WORLD SCOUT COMMITTEE



What a privilege to be a member of the great worldwide brotherhood of Scouts. The fundamental principles are not negotiable, the Scout method has a proven and proud track record, wherever boys and girls apply it in the cities, in the so-called squatter camps, in the rural areas of Europe, Africa, Asia and America, irrespective of colour, class or religion - unaffected by differences in culture, Scouting is successful and has been successful for over 90 years when it is applied as a package in its entirety, without modification.

A POSSIBLE POSITIONING OF WOSM?

In the beginning, B.P. offered boys activities and a value system, he suggested that they 'try them out' and develop them to each boy's level of excellence. The boys responded and acquitted themselves well. During the First World War there were many stories of bravery and self-sacrifice by Scouts and there is testimony to the outstanding community service by Scouts in the 'flu epidemic of 1918. During the 2nd World War and subsequently under other repressive regimes, particularly in Eastern Europe, Scouts acquitted themselves well as they fought bravely against the forces that were curtailing freedom.

Today, worldwide, we face the oppressions of disease and hunger, as well as the evil of drugs. Scouting does well to train and prepare youth but surely we need to look wider and aggressively to use our skills and dare I say it, "to change the world".

Our colleagues in the World Scout Foundation tell us that the outside world sees Scouting as having a greater potential for good than we Scouts seem to realize. Down the years the stories are legion, all around the world, of how Scouting has buckled down and served the community. Scouting has contributed in a dramatic way to healing cross-cultural wounds and I cite South African Scouting as an example. It has been shown that, through its North/South Partnerships, Scouting can be strengthened in the disadvantaged countries so that it can play a meaningful role in those societies.

We have to realize that the generosity of Scouts in industrialized countries can only continue if Scouting in those countries reverses its negative growth and particularly increases its adolescent membership. On this latter point it is important to stress that ours is a Movement committed to action - the time for talking has passed.

The WSF also tells us that fundraising on our behalf would be much, much more successful if we were bolder in proclaiming our successes. We are committed to the environment and if we, the so-called rich (and here I suggest that membership of the Scout Movement anywhere in the world implies relative prosperity) were seen to be attacking the challenge of the needs of the 5 billion in the world who are susceptible to hunger and disease, we - 28 million Scouts - could be seen to be changing the world.

CREDIT AND THANKS FOR THE WORK OF THE WORLD SCOUT COMMITTEE STANDING COMMITTEES

The normal work of the World Scout Committee sub-committees has progressed well with our Finance and Support structures in the safe and capable hands of Margot Bogert and Luc Panissod.

Our Educational Methods arm has struggled with staff restrictions but you will have an opportunity to experience the tremendous work done by the Strategy Task Force in the days that follow. Immense gratitude is due to John Beresford who has carried the responsibility as Chairman of both the Task Force and the Constitutions Committee. I am pleased to pay particular tribute to Malek Gabr for the workload that he has born over the past triennium, not only in his role as the professional responsible for Educational Methods, but also, for the huge task, of necessity, performed by the Constitutions Committee. I want to thank Malek specifically for the way in which he has performed those tasks.

High profile in the work of the Bureau has been the quantum leap taken in communications and our thanks are particularly due to Mark Clayton and Ray Saunders in this field.

THE MCKINSEY STUDY

An essential characteristic of Robert Baden-Powell's philosophy was the concept of doing one's best - certainly not the easy option. B.P. was very clear that our aim was to allow every individual to achieve his God-given potential, mentally, physically, socially, emotionally and spiritually to prepare himself for service to God and his fellow men. This is a criterion that does not diminish with our age and the members of the World Scout Committee, perhaps more so than most, are obliged to set that standard of striving for excellence. This was the thinking that gave birth to the McKinsey Study.

Scouting is a living, vibrant Movement and while there are non-negotiables, Scouting must remain relevant both in time and place. The World Scout Committee appointed McKinsey and Company Inc, an internationally recognized firm of consultants, and agreed a mandate in mid-July of last year.

McKinsey gave their services as a donation to WOSM valued at some one million US dollars. The costs of the study were covered by private donations from His Majesty the King of Sweden and other members for the Board of the World Scout Foundation and the balance was covered by a substantial donation from Mr. Klaus Jacobs. McKinsey put two partners, Hanne de Mora assisted by Philippe Blatter in charge of the project and a basic requirement of all their team members was that they had either been Guides or Scouts.

The invasion of an organization by a consultant is psychologically and physically burdensome on any staff. McKinsey expressed appreciation of the help provided by the Bureau staff and I want to thank the Secretary General and all his staff for their time and effort which contributed to the success of this project.

Apart from the benchmarking exercise that positioned WOSM relative to similar organisations in the world, McKinsey set up four parallel work-streams which involved both staff and volunteers. The volunteers who were "Sponsors" of the work-streams were: Garth Morrison on "Implementation of Strategy" - and here I must stress McKinsey's praise and compliments for the work of our Strategy Task Force; Walter Hofstetter worked on "Organization", Toby Suzuki on "Communication" and a member of the World Scout Foundation Board, David Heustis, headed up the "Sources/uses of funds" work-streams. They worked on this project for over seven months and it cost them all considerable time and money. There was not only the work done by e-mail but there were also telephone conferences and travel to meetings and interviews. To Garth, Toby and Walter, and David in his absence, I thank you most sincerely. It really was fun working with you and McKinsey.

Thanks too are due to the National Organizations who also spent time and money working with McKinsey and to the individuals and groups who accepted the open invitation to participate in the study. In addition to McKinsey's staff visits both to our Regional Offices and Geneva, as well as to Regional Conferences, over 100 persons who are members, as well as representatives of other NGO's, contributed to the study. In a sense this was a disappointing number of participants, not in terms of what is the usual response from our membership, but rather in that it was an opportunity missed by many. Perhaps this in itself poses a question that merits a study!

In all, McKinsey made 30 recommendations to the World Scout Committee of which 26 were accepted and two were rejected; two recommendations impacting on the interrelations between the World Scout Committee and World Scout Foundation were modified to accommodate the established practices, and, in one case, one of two options was selected. In my opinion, it would not do justice to the study to accept the recommendations at face value without making an in depth study of the thought processes that underlie McKinsey's work. It is good to note that the Secretary General and Bureau staff are committed to the implementation of these recommendations.

I believe that the enthusiasm that some of my colleagues and I share for this project is perhaps best expressed in an excellent and visionary publication produced by McKinsey called "The Times" in which they project what WOSM might well achieve by 2007.

The Executive summary of the McKinsey Report is available on request from the World Scout Bureau in Geneva and I am confident that there is much in that paper that could be useful to National Organizations.

Another concept that was implemented in this triennium was the idea of asking individuals or organizations, with particular expertise, to embark on projects on behalf of the World Scout Committee. I want to thank Dr. William Wells for his work on "Safe from Harm" and Dr. Francis Small for his research and paper on World Scout Committee elections.

YOUTH INVOLVEMENT

During the present triennium, the Educational Methods Group, a sub-committee of the World Scout Committee, has responded to the request of the World Scout Conference, in Durban in 1999, to consider ways and means of involving young people in Scouting at all levels. They also made a study of the future of the World Scout Youth Forum. Two WONDERforums, which took the form of e-mail discussions, explored the Educational and Institutional involvement of young people. Although participation in these two discussions was low, this working method is likely to expand and become more popular in the future.

The Scout Association of the United Kingdom conducted a well considered consultation, by means of the Internet and e-mail, on youth involvement at all levels of Scouting, titled "A Voice for Young People". I thank them and particularly those individuals and associations who contributed to that project. The meaningful involvement of young people must surely remain a top priority within WOSM.

In 1907 BP pinned his hopes for the future on boys; later he appealed to youth to give us a peaceful world - in a sense an outrageous challenge - but not from a man like B.P. I'm frustrated by the arguments that youth don't have the time or the experience to run a movement at all levels. If time is the constraint then let us find another method to obviate that difficulty; perhaps we lack flexibility, perhaps we lack the "light touch". Scouting thrives in the strangest of isolated places where structures take a back seat when the situation demands results.

We are living in a world that is in desperate need of a value system. B.P. was clear that any imposed value system would produce only a veneer. So then, let our young leaders learn by doing, let them rub shoulders with their peers, allow them to work with young role models that are blazing their own trails. Scouting can be an exciting adventure, in a youth Movement where young idealists can be trusted to take responsibility for those whom they lead. Is it not the old story of Mafikeng: "Give a young person responsibility, trust them and surely they will deliver."?

I'm not proposing a "free for all", but what I am suggesting is that we find a way, and we find very quickly, of breaking this precious Movement free of the shackles that bind it, particularly if those shackles are a mindset.

Adolescents in industrialized countries are perhaps voting with their feet. We have to take responsibility for facilitating the implementation of the ideas of young people and yet to retain our passion for the ideas and ideals of that man Robert Baden-Powell. A passion that shows itself in programmes that attract and challenge all youth - programmes that are particularly worthy of the attention and imagination of the adolescent - good worthwhile programmes that are exciting, challenging and fun.

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WAGGGS/WOSM

The World Scout Committee was faced with a number of challenges concerning the WAGGGS/WOSM relationship. There is the responsibility of addressing the needs of those associations that are SAGNO - SAGA. Of particular concern is the need for WOSM to adequately address the educational needs of its girl members. At the same time there is the need to respect the opinions of those WOSM Associations, whether single gender associations or with mixed gender membership, who feel strongly that any further approach to WAGGGS is, in fact, counter-productive and even a waste of time. I believe that the World Scout Committee has done an honest job of exploring possibilities while protecting the interests of all concerned.

Underlying all this were the practical considerations of two organizations, born of the same Founder, with perhaps little separating them other than gender, operating as distinct entities without economy of scale; and a world out there, comprised of donors and others who find it inexplicable that we are not one.

Perhaps, on another level of thought, there was still that haunting suspicion that history might judge us harshly for missing what could possibly be a unique opportunity.

The idea of One New World Movement has evoked strong emotions and opinions both for and against. There is one overriding consideration and that is that such a move must not be to the disadvantage of either Movement or any of our member organizations.

WAGGGS/WOSM relationships during this triennium have been most cordial and a level of trust, mutual respect and goodwill has been established that is appropriate between two idealistic youth movements. This is in no small measure due to the groundwork done by Heather Brandon and continued by WAGGGS Chairman Ginny Radford.

WOSM operated on the clear understanding that WAGGGS would decide on their Long-term Vision at their World Conference in Manila this year, which they have now done and their Conference Resolution is available to us and it will be the responsibility of this Conference to respond to that WAGGGS Resolution.

Parallel to our discussions, it was decided that only good could come of a better understanding one of the other. To this end my colleague on the World Scout Committee Garth Morrison and Heather Brandon of the WAGGGS Board have jointly developed a number of papers on subjects such as "Mission", "Educational Methods" and "Fundamental Principles". This was huge task and these papers confirmed that there is little of importance that separates our two Movements but that we need to recognise that the achievement of genuine equality of opportunity, for men and women, requires special measures.

My colleague Walter Hofstetter and Charlotte Christ-Webber of WAGGGS have developed possible structural options simply to identify the magnitude of the task and to look at feasible options. Thank you Garth and Walter.

Questions of structure and organization are second order issues that can be addressed only if it is agreed by both parties that one New World Organization is a possible way forward.

CONCLUSION

I believe in Scouting with all my heart. I am confident that 2007 will indeed be a celebration. On the other hand, neither you nor I should perhaps concern ourselves so much with the year 2007; rather more important is the next 24 hours and the 24 hours after that and 24 hours after that.

We have a track record, a superb method and outstanding human resources, we are based on a non-negotiable value system. If we are serious about changing the world for good, we will have to be an organisation with moral fibre, commitment and an action plan.

I wish you all a pleasant and successful conference. May the next triennium be a glorious one. May your old men see visions and your young men and women dream dreams to produce a Movement worthy of the vision of Robert Baden-Powell, to the Glory of God and the benefit of mankind.

Thank you for allowing me to be your Chairman during the past triennium.

**DR. JACQUES MOREILLON, SECRETARY GENERAL
WORLD ORGANIZATION OF THE SCOUT MOVEMENT**

Dear Scout Brothers and Sisters,

1. INTRODUCTION

This address will not be a traditional one for a World Scout Conference, in which the Secretary General reports on what has happened during the last three years in those areas under his responsibility.

I intend to enlarge the *period* to be covered as well as the *scope* of this report and to look at the *changes in World Scouting* which have taken place since we took our first steps towards a World Strategy in Melbourne, 14 years ago. I shall simultaneously try and identify our challenges *towards 2007 and beyond* in a world that is more *globalized* than ever before. I shall proceed in this manner because it seems important to me that, as we are hopefully going to adopt a Strategy for a new generation, we should remember from where we all come, in order to decide where we should all go, in a historical, long-term perspective. I also do so aware that there are, in this room, Scouters for whom it is their first World Conference and others who have attended two, three or more, and I would wish all of you to have a similar level of information at the beginning of this important gathering. Finally I present this report keenly conscious that there is an uninterrupted link between each Scout in the world and our Founder, Baden-Powell: like a tree, our roots all go back to him, but our branches reach up to the skies. We cannot grow without these roots; but we have no meaning if we do not grow.

A last introductory remark: I shall of course stick to the 20 minutes given to me for this report. However, I wish you to know that the written report that will be distributed will be more complete. You will also find that text on our website.

2. SCOUTING AND THE WORLD AROUND IT

The world around us has changed a lot since Melbourne. But so have we, at least in our relationship to it, as a worldwide Movement and Organization. Let me give you some examples.

2.1. A MULTICULTURAL MOVEMENT

Fourteen years ago, this Conference used interpretation in two languages only: French and English. Today we use *five languages for simultaneous interpretation*. Unfortunately, our official languages are still only English and French. We should find the financial means to have Spanish, Arabic and Russian become official languages for WOSM. For it is "only" a question of means. Meanwhile our Regional offices in Cairo, Santiago and Yalta do translate, at the cost of a considerable effort, all our official WOSM documents into Arabic, Spanish and Russian.

2.2. PERMANENT COLLABORATION WITH OTHERS

Fourteen years ago, this Conference was not attended by any non-Scout guests, except for WAGGGS. *Today, we welcome many other non-Scout entities with which we work.* In fact our working relationship with NGOs and IGOs has tremendously developed in all areas and at all levels: national, regional and international. For instance, at the world level, the *Global Development Village* (GDV) for the forthcoming World Jamboree in Thailand involves a dozen specialised UN Agencies and as many international NGOs which will participate in the Village. The GDV has become the active symbol of the involvement of Scouting into *all* aspects of *civil society* linked to *humanitarian* or *development* issues.

• Let me quote the names of a few of these organizations with which we are trying to build a better world. The first are of course the members of **The Alliance of Youth CEOs** with whom we have been developing common policies on "*non-formal education*", on "*National Youth Policies*" and on "*Girls and Young Women*", and with whom we are going to work together on a major coordinated effort to fight *HIV/AIDS in Africa*. I speak of:

WAGGGS (World Association of Girl Guides and Girl Scouts)
YMCA (World Alliance of Young Men's Christian Association)
YWCA (World Young Women's Christian Association)
IFRC (International Federation of Red Cross and Red Crescent Societies)
IAA (International Award Association)
IYF (International Youth Foundation)

What we need to do with this group of organizations is to duplicate *at the national level* the kind of relationships which we have at the world level. In other words we, CEOs, must have our national associations participate in *national Alliances* with the same organizations as we do at the *international* level. This approach has not yet caught on as it should, for most National Scout Organizations are still too shy in extending at home the hand of collaboration to these other movements.

• But there is not only the Global Development Village and the Alliance of Youth CEOs. There are *dozens of other NGOs and IGOs* with which we work at world or regional levels, having even permanent representatives with some of them such as those Scout volunteers representing WOSM at the United Nations in New York, Geneva, Paris, Vienna and Rome.

Our direction for the future is to have more working relationships at *regional* level with such partners. Some of our Regional Committees and especially offices do have intense collaboration, but not all ... and *all should have it*.

• Relationships with *national government authorities* have also increased, yet without Scouting losing its independence for all that. For instance the **World Scout Parliamentary Union** counts today representatives of more than 80 countries who have attended three General Assemblies in 10 years; the next WSPU General Assembly will be in Cairo from October 25th to 29th, 2003. Here it is also at the *national* level that most of our Scout Organizations have not yet realised the "mileage" which they can get for Scouting *at home* from a regular rapport with "Scout Parliamentarians" from their own country.

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- Our work with UNESCO on the Decade for a Culture of Peace has been very beneficial, as you will soon see in our new publication on this subject. It contains many practical activities to use in your own country.
- Our work with a diverse group of religions has resulted in a seminal publication on Scouting and Spiritual Development, which has been very well received.
- Another example is our growing relationship with members of Rotary who support Scouting. I addressed their large International Conference in Barcelona only 3 weeks ago, and I hope it won't be long before we announce a joint project towards 2007.

3. CHANGES WITHIN THE SCOUTING WORLD

It is not only the relationships between the Scout and non-Scout world which have changed in these 14 years. The international dimension of Scouting *within WOSM* has also evolved considerably since Melbourne. Here again, let me take you through a quick look at these changes.

- Mainly thanks to the fall of the Iron Curtain, we have gained **37 new member countries** since the Melbourne Conference and we have created a sixth WOSM Region: **Eurasia**. It is interesting to note that, after WOSM was founded in 1922 with 30 countries, it took 37 years before 37 additional countries became members!
- We have seen, at long last, **women and younger leaders** play a greater role in our Movement, also at all levels. But this progress has been too slow. Only a strong proactive approach will give to women and younger people a stronger and more equitable share of responsibility and will get us where we need to go. Yes, we have made progress and this should not be ignored; but, in the future, progress should be faster in these two areas. Here again, the Strategy which is being proposed to you for adoption strongly emphasises both these key areas, each of which is the subject of a specific strategic priority.
- During that period we have also substantially increased *the number of adult volunteers* who give their time to Regional and/or World Scouting. A recent study made at world level with the support of the Asia-Pacific Region and distributed here, identifies more than 500 adult volunteers in 105 countries who are at present playing a role at regional and/or world level. This represents an incredibly valuable resource and network for a Movement like ours. It is a great demonstration of the importance which our members give to the international dimension of our Movement.
- Fourteen years ago we were 16 million members. Today we are close to 30 million, with a marked increase in the Asia-Pacific Region, as well as in school-based Scouting.
- But there is a negative side behind this figure: the *decrease in membership in industrialised countries*, especially of Europe. *This is one of the biggest challenges which we have to meet in the coming years.* There is not one single way to meet that challenge, but at the heart of the issue is what we have called - at the Paris Conference - "the duty to grow". Having had the privilege of being a Scout creates a *duty* for each of us to try and share that privilege with the greatest possible number of young people. This drive must be based on the conviction that we truly have, as Scouters, a *duty* to "make the world a better place than we have found it" as Baden-Powell said in his last message. Each of us is a member of a global Movement with a world-wide responsibility; that responsibility is the mission not only of each Scout, young or adult, but also of the entire Organization. And here, we still have a long way to go: this "missionary" feeling is not yet shared as it should be at the local level, at the group, troop and patrol levels. Yet, this is where Scouting happens; this is where our educational method, values, leadership, organizational support, find their "raison d'être". If we do not reach the field level with our vision, our mission and our strategy, then we are like the archer who misses the target: he, his bow and his arrow lose all their meaning. Only when the arrow touches the target, only when the young Scout is reached, do we - all of us in this room and all other adult Scouters around the world - actually "make sense" and justify our existence as an Organization. Having said that, I am confident that the Strategy which is being proposed to you for adoption at this Conference will enable us to make great strides in this essential area.

4. THE EDUCATIONAL DIMENSION WITHIN WORLD SCOUTING

- During these 14 years of working *towards* a Strategy for World Scouting, the World Scout Conference, the World Scout Committee and the World Scout Bureau have taken *major steps towards improving the educational quality of Scouting*. We have adopted several major world policies including, in particular, the *World Programme Policy*, the *World Adult Resources Policy*, the *Policy on Participation of Young People in Decision-making*, the *Policy on Girls and Boys*, *Women and Men in Scouting*. Most of these policies have been supported by tools to help Associations in their implementation which has resulted in great progress in many of the sectors concerned.
- In this educational realm, the **Strategy** which we hope to adopt here in Thessaloniki should give us the blueprint to follow in order to continue improving the educational quality of Scouting. The Strategy proposed, which builds on the results of the past 14 years, is tailor-made to enable us to achieve our educational mission, on the basis of a shared vision of Scouting for the 21st century. It differs from the previous approach in at least one main respect: it cuts across all sectors of our work - youth programme, adult resources, management, etc., rather than dealing with each sector separately. Through a broader interdisciplinary approach in the formulation of the priorities, the Strategy aims at responding directly to the key challenges identified in Durban as being those facing the achievement of our mission. It is designed to help associations to meet these challenges, and to enable the world and regional bodies to produce the tools to support associations in the process. As was the case for the adoption of the mission in Durban, I believe that the adoption of the Strategy in Thessaloniki will be a milestone in the history of Scouting and a major instrument for the growth and development of our Movement at the service of the community.

5. FINANCES, MANAGEMENT AND COMMUNICATION

- It is worth stressing that all of this has been achieved at *little extra cost in financial terms*. Throughout these 14 years the World Scout Bureau has kept the same level of staff, and the world fees have stayed the same in relative value, being only adapted to inflation and with a more equitable fee system since the Oslo Conference in 1996. Today, *the average yearly individual world fee is about 10 US cents per Scout*, which is - let's face it - more than reasonable.

- In fact the only source of truly increased income has been the **World Scout Foundation**, which has been doing a fantastic (and, indeed, sometimes "WOSM saving") job, increasing its yearly grant to the World Scout Bureau from CHF 1.1 million to 2.1 million during that period, an increase that has mostly gone in larger yearly grants to the Regions, since the Geneva headquarters - for its part - has *stayed at the same budgetary level* in relative value since 1988.

This said, the stock market being what it has been in the last two years, the world level is certainly going to face difficult years in the period to come and the basic lack of means of the World Committee and Bureau still remains a problem.

- Despite these limits, we have considerably improved our communication system, mainly thanks to the Internet, and our website now has 1,800 visitors per day. But in this area, as the McKinsey Report has shown, we still have progress to make, even within our limited means. In fact, our basic management challenge has not changed in these 14 years: we have been able to do more and better with the same amounts and, unless other funds can be found, we shall still have to do more and better with the same amount! From that point of view, the McKinsey study has been particularly useful, bringing the best out of us and giving us concrete ideas on how to do "more and better" with the same limited means, while opening avenues for possible increased means in the future.

6. A GLOBAL RESPONSIBILITY IN A GLOBALIZED WORLD

I do want to add here a word about the "global" responsibility of Scouting in a "globalized" world. "Globalization" is a much used word today. "Amazon dot com" gives more than 800 titles using the word! But it is an ill-defined concept. This is no doubt one of the reasons why some criticise it, while others appraise it. Yet, even without agreeing on a definition, there is a general feeling that globalization is "something happening to our world," and that it has its good and its bad sides. The main characteristic of this trend is that national borders and government authority have great difficulties in controlling the transnational flows of *information* and *entertainment*, of *capital*, and *people* and of such *plagues* as *drugs*, *weapons*, *diseases* and *toxic waste*. What happens at one side of the world has consequences on the other side in quicker and stronger ways than ever. Good and bad consequences.

What individual members of *any* global movement like Scouting should see is the fact that *belonging to a worldwide movement in a globalized world creates a global responsibility for each of us as well as for the movement*. For we have, through Scouting, the means not only to *become aware* of problems much bigger than any of us, but also to *do something* about these problems, either through Scouting or otherwise. Because *Scouting is education and education conditions everything*, we can increase the *awareness* which our individual members have of the global problems of our common world ... and we can also motivate them to *act*. For we are first and foremost an *action-oriented* Movement, and we must, through that global approach, influence the *actions* of our members at whichever level they find themselves, actions by which they will bring their own personal contribution (modest or important) towards solving the common problems of our global village. Baden-Powell said, in the Scout leader's handbook: *"No man can be called educated who has not a willingness and a desire, as well as a trained ability, to do his part in the world's work"*. **"To do his part in the world's work"**! What a visionary man! The word is not "globalization" ... but the concept is there!

Such a youth programme as "Scouts of the World" for instance - which brings together action for environment, sustainable development and peace - is a perfect example of how Scouts can concretely contribute to "humanising globalization" and I encourage you to fully invest your NSOs in this "Scouts of the World" programme as soon as you will get it in its final form in early 2003. (Meanwhile, a draft is already on the Internet and we expect your comments and proposals.)

It is particularly in our relationship with *less favoured countries* that we must think and act globally. A Movement as strong as Scouting cannot ignore the challenges of our common world like extreme poverty, malnutrition or diseases, especially HIV/AIDS. In an environment of globalized competition, the underprivileged remain caught in the "poverty trap" due to the *lack of knowledge and experience* which are the conditions of success in our days. Scouting can and must bring its own contribution to bridging this divide which is not only a North/South divide, but also a divide within single countries.

In the *cultural field* Scouting has also a unique role to play. With its almost 100-year track record as a global Movement of non-formal education, Scouting has an unparalleled experience as a common platform to overcome cultural conflicts. Through Scouting, young men and women gain unforgettable experiences in a multicultural environment. From such encounters with other people, Scouts learn tolerance and cooperation with others across cultural differences. Such experiences are key-success factors in a globalized world.

In short, Scouting has the tools and the knowledge to make a substantial contribution to bridging the manifold divides of our world today. It is our duty to share these strengths of our Movement with those who need them most, in an act of *global solidarity* both within the Movement as well as with non-Scouts.

Let us also remember that beyond what we can do within and through Scouting in order to "humanise globalization", there are things which we can do to bring *others* along similar paths. Scouting can and must be a *role model in civil society*, this growing "third power" between government and business. Civil society is an ectoplasmic magma ... and that is both its strength and its weakness. It has no borders and little structure. It is a network of networks with varying - indeed opposing - trends, which is only defined by what it is not: *neither government, nor business*. But it is a very fertile middle

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ground which can be strongly influenced by those in civil society who have clear options and clear ideas ... which is the case for Scouting. And, just as education is behind all elements of civil society, so can Scouting influence the orientations of civil society. Civil society in general - not only Scouting - *needs the values of Scouting*. For civil society is built on individuals and it needs its prime actors to be *responsible, committed, autonomous and supportive* ... which is precisely the kind of people which Scouting both attracts and develops. Bottom line: *both as individuals and as a Movement we must increase the self-awareness of our global responsibility in a global world and anchor these notions in our long-term Strategy*.

But here we are faced with a problem that I have mentioned time and again over these past years: our Movement is too modest as a Movement! Because we have been taught and brought up, as Scouts, to be individually modest (something at which each of us succeeds to different degrees!), we tend to be also modest for the Movement. On the contrary: we should be as ambitious for the Movement as we are supposed to be modest for ourselves! We should remember how ambitious our Founder was for World Scouting. So much so that he considered the outbreak of World War II as a defeat for World Scouting ... which, with historical hindsight, does look *very* ambitious!

One of the privileges of my position is to witness how much *others* expect of Scouting. Time and again, Ministers, Heads of States, speak to me about their expectations from Scouting as a *key actor* towards a *more tolerant, more peaceful, more just world*. They are often more ambitious for us than we ourselves are. This should bring us to take another look at ourselves, to see us with the eyes of others and to see if, *as a Movement* - not only as individuals, we can do more to "humanise globalization". *It is not so much a matter of doing something else, than of doing the things we do with a greater awareness of our contribution to the common goals for humanity*.

This is important not only for ourselves and for the world around us. It is also important to provide us with *the means of our policies*. When we raise funds for Scouting, we are much stronger in our persuasion of non-Scouts if we can show them that we can really "make a difference" in the world. Show the businessmen, show the governments that we are not asking money for ourselves but, indeed, that we are making "the world a better place". Show them that we are ambitiously willing and able to do so; that we have a "track record" of "delivering" on that promise. And they will see that investing in Scouting is truly investing in a better future.

7. OUR CHALLENGES FOR THE FUTURE

In this report I have been consciously looking both in the rear-view mirror and at the road which is ahead of us. Before I conclude with the key points which I see for the future, let me say how grateful I am and how privileged I feel to have been part of this process since Melbourne, for I have received much more than I may have given.

As to our challenges for the future, our draft Strategy clearly indicates what they are and the ways to meet them towards our Centenary in 2007 and even beyond. For our Movement, for our Organization, as well as for the World Committee and Bureau, I see mainly the six following challenges:

- to identify the causes for the drop in membership in industrialised countries and to reverse the trend, particularly for adolescents,
- to reach out to the less favoured individuals, groups, countries and continents, in order to have them share more fully the benefits of Scouting,
- to multiply our interactions with the non-Scout world and to create national and regional alliances with it, as is done at world level,
- to substantially increase the financing of Scout projects and the capital endowment of the World Scout Foundation,
- to increase the ambition of both our members and our Movement to play a key global role in an increasingly globalized world,
- and, finally, to make of 2007 an immensely successful launching pad for our second century of Scouting.

I thank you for your attention.

MR. JEAN-BERNARD CRELIER, TREASURER

WORLD ORGANIZATION OF THE SCOUT MOVEMENT

Mr Chairman, ladies, gentlemen, dear Scouting friends,

It is the first time I have had the honour to present the Treasurer's Report to the World Conference. I could just review the purely technical elements, tell you that everything is fine, that our auditors' reports were unqualified, and, consequently, endorse the excellent job done by the World Scout Bureau in Geneva.

However, like my predecessor used to do, I would like to go beyond the purely technical context to provide a more critical and longer term analysis, by sharing my concern with you – concern not about the management of our finances, but rather about the level of the Movement's resources, which I consider to be distinctly inadequate, both in terms of the importance of Scouting in the world as well as the challenges that you want to meet.

In my capacity as treasurer of the organization, it is my responsibility and duty to warn you about the possible consequences of having resources that are as precarious as they are limited, even if they are managed impeccably.

Taking only the key figures that will give you a true idea of the scale of our concern, I shall base my presentation on these key points:

1. CONSOLIDATED RESULTS SINCE THE DURBAN CONFERENCE

(situation as at 30 September 2001)

Since the Durban Conference, we have gone through three financial years during which our consolidated accounts have closed with the following surplus revenue over expenditure:

• CHF 98,174 FS for 1998-1999 • CHF 358,533 FS for 1999-2000 • CHF 55,953 FS for 2000-2001

Regarding the same period from 1998 to 2001, it should be noted that:

- The Bureau in Geneva was able to stay in the black in these three years.

- Although the situation differs from one office to another and from one year to another, the regional offices as a whole also finished with a surplus in each of the years under review, amounting to CHF 77,394 for 1998-1999, CHF 348,252 for 1999-2000 and CHF 50,936 for 2000-2001.

- The Africa Regional office, which closed with a deficit in 1998-1999, made up for that loss in 1999-2000.

Remaining in this same three-year period, let me add that our consolidated operational revenue – that is our revenue excluding special projects, which, in the main, only pass through the World Bureau – rose from CHF 7.7 million in the first year to CHF 7.8 million the next, then to CHF 8.6 million in 2000-2001. This increase is largely thanks to fees being collected more effectively.

As for our consolidated operational expenditure, it followed the same trend, increasing from CHF 7.2 and 7.3 million respectively in the first two years to CHF 8.6 million in 2000-2001. This just goes to show that, if necessary, we can adapt our expenditure to our income.

If I had to sum up this period in just one word, I would describe it as a period of stability and of the – regrettably necessary – adaptation of expenditure to income!

2. RESULTS OF THE GENEVA AND REGIONAL OFFICES SINCE THE DURBAN CONFERENCE

(situation as at 30 September 2001)

The Bureau in Geneva alone has accounted for an average of 54% of the operational revenue and 33% of expenditure after transfers to the regional offices. It can be noted that the regional offices have been seeking funds externally, since the Bureau in Geneva accounted for 80% of the revenue in the previous triennium.

Since the new fee system was introduced in 1996-1997 – the year after the Oslo Conference – the rate of payment of fees has improved considerably. This trend has been confirmed since the Durban Conference. The payment rate is nearing the budget estimates, since, over the three years as a whole, the total amount of fees due in a fiscal year and collected during that same year is over 90%. The fee system assures stable – and therefore foreseeable – annual revenue for the World Scout Bureau.

At this point, I would like to thank all the member organizations, who, during these last three fiscal years, have "played the game" as far as the fee system is concerned.

In very concrete terms, the fee system has generated revenue from current fees – that is fees invoiced and paid in the same year – of some CHF 4.4 million in the first two years, and CHF 4.7 million in the last year of the triennium under review.

The Bureau in Geneva was therefore able to close the 1998-1999, 1999-2000 and 2000-2001 fiscal years with symbolic surpluses of CHF 20,780, CHF 10,281 and CHF 5,017 respectively.

We must not, however, forget that we are going through a turbulent period, with the economic and financial crisis caused by the events of 11 September 2001 and aggravated by recent events that you are all aware of. It is a crisis that will continue to have repercussions for some time yet on the national currencies of several of our large member organizations, who have sometimes found it hard to settle their fees. This situation shows – if further proof is needed – just how fragile our financial situation is.

I would also like to thank the World Scout Foundation, which, during these three financial years, has consented to a significant increase in the amount of its annual contribution, which has risen from CHF 1.3 million in 1998-1999 to CHF 1.8 million in 1999-2000 and CHF 2 million in 2000-2001.

The other sources of finance have remained relatively stable, and minor in proportion to operational revenue as a whole. The same goes for expenditure, which, except for the grants to the regional offices, remains proportional to a remarkable but dangerous stability, since it has also been highly comparable over several financial years.

Analysing the results of the regional offices one by one reveals very different situations, that is to say significant variations in results from one year to the next and from one office to another. This can be explained in part by fluctuations in the exchange rate of the dollar and the local currencies.

We are very pleased, that regional offices have seen their annual grants increase globally from CHF 2,152,000 in 1998-1999 to CHF 2,550,000 in 1999-2000 and CHF 2,759,000 in 2000-2001. This corresponds to an average annual increase of almost 14%, which honours our desire to give priority to the field.

REPORTS



**REPORTS:
J-B CRELIER
CONTINUED**

From a technical point of view, I am pleased to confirm that the Bureau in Geneva and the regional offices continue to operate using a common computerised book-keeping and financial management system.

Concerning our last three balance sheets as at 30 September, I am pleased to confirm that they indicate no significant increases but express a healthy and sound situation.

3. CURRENT YEAR 2001-2002

I would now like to say a few words about our budget for the current year. For 2001-2002, the World Committee adopted – like it does every year – a balanced budget, with total expenditure of CHF 7,528,624, most of it allocated to operational expenditure.

With a view to maintaining the world and regional infrastructure, this budget for 2001-2002 expresses the World Committee's concern to:

- ensure that our system operates in an optimum way;
- allow the salaries of the Geneva staff to be index-linked by 1.6%;
- maintain the grants to the six regional offices, as well as the grants for field activities at their \$ levels, and to allow the salaries of staff outside Switzerland to be adjusted by 2%.

Here again, although our efforts to give priority to the field have been carried out, we still have reason to be concerned about our excessively stable resources, at a time when the World Scout Committee and the World Scout Bureau:

- will have to make unprecedented efforts to implement the strategy that is being presented to you at this Conference;
- while continuing to have to deal with increasing requests for assistance from new member organizations and from countries where Scouting is emerging.

All these aspects are an essential part of our mission, for which we unfortunately lack by far the necessary human and financial resources.

Three quarters of the way through the 2001-2002 financial year, the fee payment situation is satisfactory but remains uncertain as far as some major contributors are concerned.

Although it is difficult to predict what will happen in the last few months of this financial year, I remain optimistic and can assure you that every effort will be made to ensure that the Bureau ends up by breaking even, as it has done in previous years.

4. BUDGET FOR 2002-2003

In Conference years, tradition dictates that the budget for the year ahead be adopted by the World Committee at its meeting the day before the Conference opens. However, it would be totally rash to establish a budget for 2002-03 before the 36th World Scout Conference. We will therefore not be presenting a budget to you this year, but intend to do so in such a way as to ensure that the priorities established by this Conference are fully respected. The unknown factors for establishing this budget are:

- The strategic objectives, which will probably entail adjustments within the World Scout Bureau.
- The essential source of funding, i.e. fees, which depends on your accepting the World Committee's proposal to adjust the basic fee rate to produce the amount that the fee system should generate. This proposal will be presented to you tomorrow and therefore remains somewhat uncertain for the time being.
- The amount that the World Scout Foundation will grant the World Scout Bureau, which remains to be determined.

But let us not delude ourselves. We are talking here about a budget that will just about let us meet our obligations. No extra staff, and operational costs barely adapted to the vital and due minimum are not the characteristics of a budget geared towards development.

Remember that we are talking about a budget of about 4.5 million dollars to finance the operations of an infrastructure of some 30 executives in 12 different locations around the world, and whose expenditure has already been cut down to the limit. Our budget is reasonable, very reasonably, and even too reasonable in terms of our ambitions and the challenges that we want to meet.

Nevertheless, we believe that the budget for 2002-2003, like the current budget, will suffice to meet a dual objective while awaiting better days. That dual objective is:

- a) to maintain the world and regional infrastructure,
- b) and to provide sufficient funds to enable us to fulfil the minimum of our essential obligations to serve our member organizations.

5. CONCLUSIONS

Throughout this report, I have stressed, at every step of the way, the points that I consider essential. I shall therefore not repeat them in my conclusion.

What I have said today differs little from the presentations made by my predecessor in Bangkok, Oslo and Durban: year after year, the World Organization suffers a steady loss in its real financial ability to meet constantly growing legitimate needs.

I see this as one of the major preoccupations of the next World Committee, which, I have no doubt, will be in a position to meet the challenge of raising the necessary means for our policy, instead of having to adapt our policy to our financial means.

In my capacity as treasurer, my job is to approve the activities of those responsible for the good management of our assets. And that I do willingly, and in all honesty. I would especially like to express here my most sincere gratitude to our Deputy Secretary General, Mr Luc Panissod, as well as to all his team around the world, for the tremendous quality of the work achieved these last three years.

Finally, I encourage each and everyone of you to follow the path towards what you want to achieve in and through Scouting, while bearing in mind that achieving those goals inevitably entails regularly settling your financial obligations to our Movement.

I am counting on you and thank you for your attention.

DR (MRS) MARIE-LOUISE CORREA, THE NEW CHAIRMAN

WORLD SCOUT COMMITTEE

Dear friends,

Dear brother and sister Scouts,

Allow me to present myself: I am Marie-Louise CORREA and I am the mother of four children. I am also a doctor of general medicine in Senegal, and worked for some years in a hospital and from 1977 to 1995 I was in private practice. Then I was called to serve my government from 1995 to 1998, as Minister of Research and Technology. From 1998 to 2000, I was Minister of Labor and Employment. Today I serve as Special Advisor to the President of the Republic.

About my Scouting life...

- In 1961 I became the leader of a Cub Scout group and later took leader training courses with Scouts de France where I earned my Woodbadge beads, and other certifications in France and in Senegal.

- I became Regional Commissioner, then national commissioner of the "yellow" programme branch. From 1983 to 1997 I was President of l'Association des Scouts et Guides du Sénégal; and President of the Confédération Sénégalaise du Scoutisme (Scouts et Eclaireurs) from 1988 to 1993.

- From 1992 to 1995 I served as Vice-Présidente of the Africa Region Scout Committee, and as President from 1995-1998. In Durban in 1999 I was elected a member of the World Scout Committee, and today I have become the Chairman.

I express my gratitude to all of you who have given me your support, encouragement and friendship over the years in my Scouting work.

And, I thank the Conference for the confidence and the mandate it has given to our newly, democratically, elected World Scout Committee.

It goes without saying that I am aware of the symbolic force of being not only the first chairwoman of the World Scout Committee, but moreover the first African chairwoman. In fact, I am perfectly conscious that this new development may surprise some of us, breaking as it does with tradition. Let us remember the world's shock and surprise at the election of a non-Ita.] ' ≠ fi/- and therefore remains somewhat uncertain for the time being. - The amount that the World Scout Foundation will grant the World Scout Bureau, which remains to be determined. But let us not delude

ourselves. We are talking here about a budget that will just about let us meet our obligations. No extra staff, and operational costs barely adapted to the vital and due minimum are not the characteristics of a budget geared towards development. Remember that we are talking about a budget

of about 4.5 million dollars to financial, cultural and ethnic representation. WOSM has now become a global movement and each of our 154 National Scout Organizations and each of our six regions has the same rights and responsibilities. If we fail to accept this reality, our World Organization will not be able to function in a democratic way. Yet Scouting is defined as a school of democracy.

As Chairman of the World Scout Committee, I am responsible for ensuring that the Scout Movement is promoted throughout the world, as required by our constitution; for this I am counting on the firm and on-going support of my 13 fellow Committee colleagues, as well as on that of the six Regional Chairmen who, as you know, participate in the World Committee meetings. Their views are of great value to us, as it is through them that the World Committee is able to keep its feet on the ground and remain tuned into the realities and needs of our members wherever they are on this planet.

However, beyond the symbolic value of opening up our Movement, the post which the World Committee has entrusted to me is primarily a question of competence. I intend to assume it fully, within the constitutional framework which is that of the World Committee within WOSM.

As I have already mentioned, my first duty - a moral rather than legal duty - is to maintain or rather reinforce the unity and harmony of the Movement, especially the fraternal links among all its members, with the frankness, honesty and humility which characterise the Scout spirit.

In this respect, I would like to reassure all of you who accord considerable importance to dialogue with WAGGGS. Whenever it is necessary to take action for the benefit of Scout and Guide youth, whilst respecting the fundamental choices which are specific to each of our world organizations, I will always be prepared to act in the spirit of the resolutions adopted by the WAGGGS Conference in Manila and the WOSM Conference in Thessaloniki.

I also intend to ensure that the World Committee fulfils its functions flawlessly, namely:

- Ensuring that the decisions of the World Conference are faithfully implemented;
- Promoting our Movement in all countries, especially in those where Scouting does not yet exist or has not yet been recognised;
- Helping National Scout Organizations to fulfil our common mission;
- Carefully monitoring the work of the Sub-Committees of the World Committee, notably the Finance and Support, Educational Methods and Constitution Committees, as well as others which may be established to support the implementation of the Strategy.

I also intend to ensure that the World Committee assumes its constitutional responsibilities, that no one else can exercise in its place, namely and I quote the constitution: "To supervise the management of the World Bureau and to approve its budget".

In this spirit, I have the firm intention to closely monitor the implementation of the proposals contained in the McKinsey Report, which the former Committee made its own, whether they be proposals on the management of the World Bureau by its Management Team, or on the functioning and organization of the World Committee itself.

REPORTS



REPORTS:
M-L CORREA
CONTINUED

I intend to encourage the recent initiatives taken by the Bureau to improve the operational efficiency of the World Organization and its six regions in serving the associations and the Movement. I note the spectacular increase in the number of young Scout leaders from different regions of the world invited to come and contribute to the work of the World Bureau in Geneva on a temporary basis. I also note initiatives in the field, such as the international support team for the preparation of the 20th World Scout Jamboree. The path is arduous with numerous obstacles and few means at our disposal. But we must persevere.

There are five years to go until the celebrations which will mark the Centenary of the Scout Movement. I believe that we will also have to oversee the preparations of the Scout Centenary celebrations in 2007. The World Scout Conference in Tunisia in 2005 will mark a decisive stage in this process. The World Committee and World Bureau have to continue to bear their share of responsibility alongside the British Scouts to mobilise all the dynamic forces of the Movement around the world, in order to make sure that the slogan we have adopted, One World, One Promise, does not ring hollow.

One of our priorities, which is also a constitutional function of the World Committee, will be to work with the World Scout Foundation to find other sources of funding than the current ones for our Organization. Our main motivation will, of course, be to implement the Strategy adopted during this Conference. This is a considerable challenge for all of us and in particular for the World Committee and the World Bureau whose means, as you know, are very limited.

Now that we have all agreed on our mission, our strategy, our priorities and our common interest in working together, it remains for us to strengthen our resources to fully attain our objectives.

Through and beyond these actions, I intend to promote a Scouting which is open to all, in which women, young people and people of all origins can fully exercise their choices in being a Scout. In this respect I cannot finish without emphasising partnership as defined in the Marrakech Charter. It is this solidarity which enables Scouting to flourish throughout every country without any distinction. May the strong always be willing to support the weak. This is enshrined in the Scout laws of all national associations.

I will do this in a spirit of service, striving at all times to think of others, as our promise teaches us, and bearing in mind that our only common *raison d'être* is the young people for whom Baden-Powell created Scouting.

Inevitably I will add a little African *joie de vivre*, patience and wisdom (but who could blame me!) ... and why not the energy of the lions of the Senegalise *Teranga*! Some people may say that I'll need a lot of this during the three years in front of me. I believe them, but I am willing to take on this task.

I am sure of one thing - that we will succeed in our task with God's help, in whose hands I place myself in exercising my new functions. I am of course ready to face these challenges and win the bets with the help of everybody whose help I am counting on. In other words, with the help of all of you.

I would like to express my appreciation to the departing members of the World Committee for the moments of friendship and fraternity which we have shared and tell them that despite our sometimes diverging positions, we should remember the essential point: A Scout is a friend to all and a brother to every other Scout.

I would like to finish my remarks with a prayer attributed to Saint Francis of Assisi. Please join me in this meditation:

Lord make me an instrument of your peace
Where there is hatred,
Let me sow love;
Where there is injury, pardon;
Where there is error, truth;
Where there is doubt, faith;
Where there is despair, hope;
Where there is darkness, light;
And where there is sadness, Joy.

O Divine Master grant that I may not so much seek to be consoled
As to console;
To be understood, as to understand;
To be loved, as to love.
For it is in giving that we receive,
It is in pardoning that we are pardoned,
And it is in dying that we are born to eternal life.
Amen.

To the new team, I simply say "Good luck". Thank you for your attention.
Long live the Scout fraternity!

DR. GEORGE ASIMAKOPOULOS, CHAIRMAN

SOMA HELLINON PROSKOPON - THE SCOUTS OF GREECE

It is my sincere and great honor to address the 36th World Scout Conference, on behalf of the 25,000 Greek Scouts whom I stand extremely proud to represent.

On behalf of the Greek Scout Movement, may I extend to you a very warm welcome to this historic and beautiful city of Thessaloniki, the capital of Northern Greece, named after the Sister of Alexander the Great.

And may I welcome you to my country, Greece, the motherland of democracy and hospitality.

The word "hospitality" had a holy meaning for my ancestors, in 3000 years B.C. Homer in his Odyssey says: "Welcome to our house, Oh Stranger, and after you have dined, let us know of your needs".

Allow me to welcome you with this same ancient address, and in the same spirit as it was originally intended.

Our Movement, the Scouts of Greece, was founded in Athens in 1910, under the name "Soma Hellinon Proskopon". Throughout the nine decades of our existence, we have successfully overcome numerous political and financial hardships, which we must admit, did cause some serious setbacks to our development as a Movement.

However, over the years, we can rise and be proud of a number of accomplishments in Greece, including the World Jamboree in 1963, as well as the World Scout Conference, which was held on Rhodes Island, in the same year.

Both functions were organized under the leadership of the late DIMITRI (Rann) ALEXATOS, Chief Commissioner and then later, President of the Board of the Scouts of Greece. He was my own mentor and tutor in Scouting, a legendary Greek Scouter, well known in the Scouting world, and I am sure to a great many of you present in this hall today.

But, instead of looking back on our various achievements and accomplishments, let me stress to you, it is the future of Scouting that holds the greatest importance at this moment in time.

In this country we strongly believe in the benefits of Scouting, as we strongly believe in the development of our youth. Most recently, our Movement has entered into a major venture with the Athens 2004 Olympic Committee. We will be involved as the largest volunteer organisation in Greece to participate in the Olympics. The Scouts of Greece will be active in every volunteer committee associated with the Games.

The hosting of the 2004 Olympics is a very exciting period for us here in Greece, and particularly for our youth. The opportunities for involvement by the Scouts of Greece will be numerous and diverse. We will certainly do our duty and do our best to represent the Scout Movement on an international level.

Today, in my capacity as Chairman of the Board of the Scouts of Greece, I would like to take the opportunity to thank our own Government Ministers for providing us with continuing financial support and also, for their contribution toward raising the level of public awareness for Scouting in Greece. Most significantly I wish to mention the Ministry of Culture, the Ministry of Education, and the Ministry of Foreign Affairs.

Lastly, but by no means least, I wish to extend our sincere thanks to Mr. Alexandros Bakatselos, Chairman of the Music Hall of Thessaloniki, and a long friend of Scouting, without whom the staging of this prestigious event would not have been possible.

May I wish you all an enjoyable and memorable stay in Thessaloniki, and most importantly, a successful and fruitful 36th World Scout Conference.



**SOMA
HELLINON
PROSKOPON**
SCOUTS OF GREECE

SELECTED REPORTS

A SUMMARY OF THE STRATEGY PRESENTATIONS

The Conference decided the future strategy for WOSM. The Conference programme was designed to develop the strategy in a logical way, starting with a review of 'Towards a Strategy for Scouting'.

MONDAY 15 JULY – TOWARDS A STRATEGY FOR SCOUTING

A video presentation reviewed the progress made since 1988 in 'Towards a Strategy for Scouting'. There was a particular focus on the achievements in the areas of Youth Programme, Adults in Scouting, Management, WOSM's own Financial Resources and the Mission Statement.

The six Regions also presented their key achievements in these areas during this period.

TUESDAY 16 JULY – A STRATEGY FOR SCOUTING

The new Strategy for Scouting was presented in the format of three short video clips. This set out the overall framework of the strategy including the Mission, the Vision, the Strategic Areas, the seven Strategic Priorities, the Expected Results and WOSM's Support. At the end of this session the Conference accepted the overall framework and the Vision for Scouting.

WEDNESDAY 17 JULY – THE SEVEN STRATEGIC PRIORITIES

In the morning session the content of the seven strategic priorities was presented. In each presentation there was an example of work undertaken in an association or a Region of WOSM. The presentations included:

- Youth involvement in the Fédération Catholique des Scouts B-P de Belgique for Strategic Priority 1: Youth Involvement – revitalising the Scout Method.
- A presentation of the achievements in the area of adolescents in CNE in Portugal for Strategic Priority 2: Adolescents – supporting their transition to adulthood.
- Information on the gender research project in the European and Eurasia Regions for Strategic Priority 3: Boys and Girls, Women and Men – respecting differences, promoting equality and sharing responsibility.
- A presentation of the work undertaken in the Extension Scout Programme by the Kenya Scouts Association for Strategic Priority 4: Reaching Out – breaking down barriers and working with all segments of society.
- Kandersteg was the focus for strategic priority 5, setting out their work with volunteers, and it included video interviews with their long and short term volunteers.
- The UK Information Centre, demonstrating the support provided directly to over 100,000 volunteers, was the focus of Strategic Priority 6: An Organisation for the 21st Century – becoming flexible, lean, innovative and participatory.
- Communication was the focus for Strategic Priority 7: Scouting's Profile – strengthening communications, partnerships and resources. Part of one of the radio programmes produced by the Africa Region was presented with some visual images.

Each presentation included some information on the current situation regarding the strategic priority and posed some questions for consideration. This prepared the delegates and observers for the afternoon session in discussion groups.

The afternoon of Wednesday 17 July was spent in a park in Naoussa discussing in detail each of the seven strategic priorities. Each delegate and observer signed up to the topic which most interested them. The discussions were led by 45 discussion group leaders who were recruited for the task; supported by a strategy co-ordinator for each of the strategic priorities.

The purpose of the discussions was to explore what could be achieved by associations in each of the strategic priorities and to help the Conference decide which three priorities should be a focus for the triennium 2002 - 2005.

THURSDAY 18 JULY AM – RESULTS OF THE DISCUSSION GROUPS

The results of the discussion groups were reported by the co-ordinators and all delegates and observers received a written report. After time spent in delegations there was a vote to determine which three priorities should be a focus for the triennium 2002 – 2005. The three priorities chosen were:

- Youth Involvement - revitalising the Scout Method
- Volunteers in Scouting – broadening the base of adult support
- Scouting's Profile – strengthening communications, partnerships and resources.

THURSDAY 18 JULY PM – PRESENTATION OF WORK IN ASSOCIATIONS

The afternoon offered the opportunity for a different presentation of work that is already being undertaken in associations. The format was of a TV magazine programme in four parts focussing on Scouting's impact on the community, Scouting working in partnership with others, changes to structures in Scout associations and Scouting developing programmes suited to the adolescent age-range.

The associations who contributed to the presentations were:-

Part 1. Scouting's impact on the community – The Kenya Scouts Association and the Extension Scout Programme; The 'Ticket to Life' project in the Eurasia Scout Region; The Egyptian Scout Federation's project for working children; the Essex Experience in the UK which is a project for marginalised young people; and the work of the Slovakia Scout Association which is extending the membership to the Roma community.

Part 2. Scouting working in partnership with others – The Mongolian Global Development Village Caravan which is a project supported by UNICEF and the work of the Angola Scout Association in the campaign to eradicate polio, again supported by UNICEF.

Part 3. Changes to structures in Scout Associations – there were interviews with representatives from the the Scout Association of Croatia and Scouts Canada, explaining the changes made to their structures and why these changes were introduced. Information was also provided on the results of the Image Survey undertaken in the Asia-Pacific Region.

Part 4. Scout programmes suited to the adolescent age-range – information was provided on the developments in Australia and New Zealand to help young people be more involved in the associations; the POETS project in Bangladesh, linking environment and health; the changes to the UK Scout Association in Youth Programme and image and an input from El Salvador and the work that they are undertaking with young people living in a conflict situation.

FRIDAY 19 JULY – INFORMAL SESSION

There was a short informal session in which delegates and observers could share ideas on the seven strategic priorities with the Strategy Co-ordinators.

THE WOSM REGISTRATION FEE SYSTEM

MARGOT BOGERT, VICE-CHAIRMAN, WORLD SCOUT COMMITTEE

Dear Brother and Sister Scouts,

I am deeply honoured to address you today on behalf of the World Scout Committee.

I am the chairperson of the Finance and Support Group, responsible for the Finances of WOSM.

It is my task to talk with you about revising the fee system for WOSM, a topic on which the World Scout Committee has been working for the past year with our Deputy Secretary General Luc Panissod.

The proposal which I am putting to you today is twofold. The first part of the proposal relates to a number of unavoidable and necessary technical adjustments to our fee system. These adjustments are inherent in the system itself and concern parameters which are now well known to you:

- up-date of membership figures,
- up-date of Gross National Income of each Member Organization's country,
- up-date of the base and ceiling lines of each of the four categories of adjustment.

Another adjustment - still technical but which will require the *approval* of the World Scout Conference - is the **rate of inflation** by which the total income to be produced by the system must be adapted, in each triennium, to genuinely reflect increases in costs. Since Oslo in 1996, the *principle* to adapt the total fees due to inflation has been accepted as one of the essential characteristics of the system. But the *rate itself* must be approved by the World Conference. The World Scout Committee proposes that a modest rate of **2% per year** over the last 3 years since Durban be retained, which would result in a total amount of fees to be produced of **CHF 5.254 million** per year for the next triennium.

These adjustments are all documented in detail in Conference Document N° 3 which I am sure you all read like a thriller, as I did.

The second part of the proposal is the World Scout Committee's response to Resolution 5/99 - WOSM Fee System - adopted by the 35th World Scout Conference in 1999 in Durban which requested the World Scout Committee:

- to further analyse the formula of adjustment for National Scout Organizations belonging to the less privileged countries,
- and to come to this World Scout Conference with a proposal aiming at further alleviating the burden of fees for these National Scout Organizations.

The World Committee's response may look technical and complicated. In fact, it is quite simple. It is a matter of **fairness** and Scout **solidarity**.

As you all know, in 1996 in Oslo, the Conference adopted unanimously a fee system which was aiming at greater fairness and solidarity within our Movement. The so-called "Oslo system" has broadly reached these two objectives and was confirmed by the Durban Conference. There is therefore no question of changing it. What the World Committee is proposing to the Conference is to go a little bit further in fairness and solidarity by slightly adapting our system, so as to make it even more equitable - I would say "more bearable" - to National Scout Organizations in the least favoured countries, and particularly some of the largest ones.

But if we want to keep the same value of our total fees, and at the same time diminish the burden on the less favoured National Scout Organizations... logically others will have to pay a little bit more! May I add in passing that this exercise is rendered more difficult by the reduction in worldwide membership which means that the total amount of fees required must be shared amongst a smaller number of fee paying members.

This is where the World Scout Committee is calling on Scouting solidarity in proposing to you, as detailed in the second part of Document 3 on the Registration Fee system:

- to keep the total fees due at the same value, adapting it only, and in fact, modestly, to inflation,
- and to ask those National Scout Organizations in the higher categories to make an effort in order to make it easier for less privileged National Scout Organizations
- and in particularly such large Scout Organizations as Bangladesh, India, Indonesia, Kenya and Pakistan - to fulfil their obligations towards WOSM.

All of you have received the documentation on this proposal and I am sure that you understand the process. Luc and I are at your disposal to answer your questions.

To conclude my short presentation, I want to stress that it is crucial that we stand united as a Conference in supporting each other. We must be one body solidly behind each National Scout Organization in a true Scout spirit of brotherhood.

Thank you for having listened to me.

SELECTED REPORTS

8TH WORLD SCOUT YOUTH FORUM

Introductory remarks by Antonis Papatheodoulou, Youth Forum chairman:

Firstly I have to say that, thanks to all the participants we had a creative and colourful forum, full of young people having fun together and working hard in a Scouting spirit. They have received from Scouting what they deserve as young people and they have given to Scouting what it deserves as a movement OF young people.

But the most important question to ask is whether it was a fruitful forum, a forum that met its objectives and had tangible results. The objectives of this forum were:

- To share ideas and experiences with young people from different cultures.
- To identify ways of improving Scouting for adolescents and young people.
- To develop skills to improve youth participation in decision making.

The first two objectives have certainly been reached, as you will see from our summary report and the presentation my colleagues will make in a moment. However, we are not yet in a position to evaluate whether we have achieved the objective regarding youth participation in decision making. We have to wait until the end of the 36th World Scout Conference to see how many of our creative, youthful ideas turn into resolutions and to what extent the young participants actively participate here during this conference. We also have to wait for the participants to go back to their countries and use their experience to improve their associations and communities. It is through these activities that we will see the impact of the forum at both the national and world levels. Having worked with them this past week, I am very optimistic that the impact will be great at both levels.

As for the first two objectives, the Forum programme aimed to answer 5 key questions facing Scouting today. I will now ask some members from the Youth Forum committee to come forward and describe to you what has been discussed.

topic 1: impact The Forum began by reviewing if we, World Scouting, are making a difference? And we are. There are many projects on both the local and international levels, such as the Mongolian Global Development Village Caravan or the Peace Cruise (Arab and Europe Regions), that have had a great impact in society. And as was seen in the opening video, we came up with many new ways of creating an impact. From raising the awareness of AIDS to dealing with natural disasters, there are many ways we can help. However, we have the potential to do much, much more than we do today. We must increase support towards community driven projects, we must ensure appropriate leadership that can foster the growth of our youth and we must provide opportunities for our members to make substantive differences in their communities. In addition to the world wide impact this will have, it will also ensure that our members have a fulfilling experience in Scouting and become positive and influential world citizens. (delivered in Russian)

topic 2: users To answer the question "Where are the young people?" we reviewed research from the United Nations on the perceptions of youth and WOSM on membership trends, followed by discussions of the needs that young people have. One of the more significant findings was that in some National Scout Organisations there is an alarmingly small percentage of post-adolescents as a proportion of total membership, as low as 8%. This contributes to the negative perception that Scouting is a children's movement and prevents Scouting from achieving its full potential, which is accomplished primarily in the adolescent and post-adolescent sections. From the international UNICEF research, we saw how young people in different parts of the world had varying perceptions on issues such as health, employment and crime. We then identified basic needs common among young people, such as freedom, to be respected, to belong to a group and education, combined with ways they can be met, especially through Scouting. (delivered in French)

topic 3: tools To determine if our programmes are attractive to young people, we reviewed the areas where Scouting has a specific advantage over other groups. These areas include offering adventure, peer group experiences, integration in the community, positive relations with adults and, most importantly, youth participation. As a change of atmosphere, we held a trial to determine if Scouting, represented by Dr. Scout, is attractive to youth. The prosecution accused Dr. Scout of having boring programmes with no youth involvement. In a little while you will see some of the testimony from the trial, however it did not save Dr. Scout from his faults. It was found that Scouting's programmes do offer adventurous activities, but only with effective leadership and youth oriented structures. And while youth involvement is expected to be a part of the Scout Method, it is often not implemented. For this crime, Scouting was sentenced to a hundred years of involving young people at all levels. (delivered in Arabic)

topic 4: process The previous topics clearly highlighted the importance of the Scout Method. Given this importance, it became even more relevant to discuss: is the Scout Method really used? The focus of this discussion was on its use in the Rover section. We analysed each element of the Scout Method and determined how it applied to post-adolescents. While the results of the discussions are relevant and included in the report, what is even more important is that we found that each element, perhaps with some modification, is integral in implementing Scouting's programmes. This leads to a great concern given the fact that the Scout Method is often not fully used. Therefore it becomes clear that for Scouting to succeed, the Scout Method must be used as a cornerstone for each and every one of our programmes. (delivered in Spanish)

topic 5: results To answer the question "Are we preparing youth to be active members in society?" over 20 workshops were held on a wide variety of issues. Participants shared experiences from within their associations on helping young people to develop specific knowledge, skills and attitudes for citizenship. The workshops were grouped into three topics. One topic related to "active involvement of youth - the vision of youth involvement in World Scouting." An example from this topic included the workshop "Youth Involvement in Decision Making." Participants believe that measurable targets are needed to ensure that youth involvement is realised and that until actual youth involvement has been achieved, the Youth Forum should continue to be held immediately prior to the World Conference. Another topic was "education for personal development," one workshop discussed that there should be more effort and support for high adventure character development activities in post-adolescent programmes. Finally, within the "organisational management" topic, some participants discussed the importance of volunteering within Scouting, with the related need for associations to provide adequate training and support. As you can see in the report, there were many interesting discussions. (delivered in English)

(These reports were followed by brief closing remarks, with questions from the floor.)

THE WORLD SCOUT FOUNDATION

BY JOHN GEOGHEGAN, DIRECTOR

Thank you Mr. Chairman, I would now like to add some details on the work of the World Scout Foundation. What everyone wants to know about first – how much money? Well as you can see, the growth, despite some difficult months in 2001, is still to the positive

More importantly, though, what do we do with the money? ... and as you can see, the grant from the WSF to WOSM represents about 27 percent of the funds available to WOSM ... in addition, there are some funds made available to local level Scouting through the Queen Sylvia Fund.

These funds are available because of your work. Nothing can happen in WSF without the work of the National Scout Organisations in each country.

In the past three years, we have had all these BP Fellowship events, thanks to you!

- Vougliameni, Athens, Greece
- Tokyo, Japan
- New York, U.S.A.
- Hong Kong

Thanks!

And coming up, we have events in

- New York
- Cayman Islands
- Denmark
- Thailand at the time of the World Scout Jamboree, together with the Asia Pacific Foundation, we have a golf tournament ... all in the next 14 months.

THE BADEN-POWELL WORLD FELLOWSHIP

And as our Chairman mentioned earlier, we need to think of the Foundation, not as a bank account, but as a living fellowship. See how Jacques has aged from this photo in the triennial report ... This is because of the appointment of the new Director of the WSF, I think! ... we also have governments and corporations ...1,284 individuals and organisations in 66 countries ... These people are parents, community leaders, ex-scouts, serving leaders, corporations and governments.

Please see these people, not as donors, rich people with money to burn, but as stakeholders, friends who believe in Scouting, as Chairman Kim has said. And in the last years, we have talked with them and listened to what they had to say about why they believe in Scouting.

What have we learned from them? We have learned that people do not give to Scouting just simply because it is "GOOD". They give to Scouting because it has changed their world as a child, or they see changing their world today, or in the future.

Look at the world from the donor's point of view. They see September 11th, the need for security, peace and understanding. They see world poverty and globalisation marginalizing some, and favouring others. They see environmental damage and opportunities presented by new cultures and markets.

And they ask, where is Scouting? And some of them don't see it at all, because Scouts are verry modest ... they hide from view!

But they realize that Scouts (read our Bottom Line series) ARE there! They see people like Gilbert from the Great Lakes in Africa working with the Rwanda and Burundi Scouts doing superb work on peace. They see Victoria and her team doing credible work in Uganda with street kids. Herman and John Hui in Hong Kong doing brilliant work with young offenders. Jerry Kelly and some Irish guys doing work 20 years ago, in Kenya which is still alive and sustained today. They see street kids like Peter in Nairobi, giving back to Scouting what he has gained over ten years from the Scouts ... They see King Fahd and Crown Prince Abdullah of Saudi Arabia, who hold so much trust for Scouting.

Your donors, your friends in the WSF and others see you working well, see you changing your communities and your world and are happy to support you. The Bottom Line is that they see you making a difference!

So their message today to you, the stewards of the future of Scouting, the organisation which they believe can change the world ... is ... "Help to change the world!"

Don't be so modest! Tell us, tell your friends how you are doing it. Put it in your strategy this week HOW you are going to change ... And we, your friends, your donors will stay with you ... There are many people watching this week!

SELECTED REPORTS

YOUTH INVOLVEMENT IN DECISION-MAKING

BY PATRICK LYON D'ANDRIMONT, VICE-CHAIRMAN, WORLD SCOUT COMMITTEE

You have all received, several months ago, Conference Document 7 which contains the World Scout Committee's policy proposal on "Youth Involvement in Decision-Making". I believe the policy proposal is self-explanatory and I will therefore only make two brief comments as an introduction.

The first comment I would like to make is to emphasize very strongly that youth involvement in decision-making is primarily, and fundamentally, an educational issue, not an institutional one. There is all too often a tendency to believe that by appointing young people on our decision-making bodies, by providing a "quota" for young people on these bodies, we are solving the problem. This is very far from the truth. For, unless the young person has acquired the knowledge, skills and attitudes that are required to contribute to the decision-making process on the body concerned, his/her appointment to that body becomes pure tokenism, a way for us adults in the Movement to relieve our conscience.

As is stated in the policy proposal, the only way to ensure that young people acquire the knowledge, skills and attitudes to enable them to really contribute to the decision-making process at the institutional level is by revitalizing the Scout Method and using it fully, for involvement in decision-making is the very essence of our Method: it encourages young people to participate, according to their age, in decision-making relating to the choice and organization of activities, the evaluation of group life, the determination of common rules and the evaluation of personal progression. It is only when this "educational dimension" of youth participation is achieved effectively that the "institutional dimension" becomes a reality.

I am very happy that the young people who are members of the Planning Committee for the 8th World Scout Youth Forum were unanimous in supporting this view. I am also very happy that in the survey made with associations in the past few months, which asked them to rank the seven strategic priorities, youth involvement obtained the highest rating.

The second comment I would like to make concerns discussion of the subject of youth involvement in decision-making at regional conferences. During one of these conferences, which has provided very useful feedback, a question was asked concerning the meaning of the word "competence" which is used several times in the policy proposal. For example, when the policy proposal explains that "participation in decision-making bodies at all institutional levels of the Movement must continue to be based upon competence, not age, gender or other criteria". Competence simply means the ability to do something well, or to a required standard; the competence required varies depending on the tasks required, the job that needs to be done.

What the policy proposal says in relation to competence is to affirm a basic principle, namely that membership in decision-making bodies must continue to be based upon the ability of the persons to do the job well – not upon quotas based on age, gender or other criteria. The quota system does lead to more "representative" bodies, but always at the expense of quality and high standards, which must remain the basis for membership of decision-making bodies. Rather than changing this excellent principle by introducing artificial solutions such as quotas, we must strive very hard to ensure that young people, once they have reached adult age, have acquired the ability and the desired standards to take full part in decision-making bodies. We can only ensure this, as I said earlier, if we use and implement the Scout Method fully in every one of our units.

Some of you may feel that this is a long term objective which will require considerable time to achieve. You are not wrong. However, with the adoption of the Strategy, the very prominent priority on youth involvement and the strong motivation to do something about it, I feel confident that we will be able to make great strides forward.

I would be happy to respond to any questions relating to the policy.

WAGGGS/WOSM RELATIONSHIPS AND THE CONSULTATIVE COMMITTEE

BY KIRSTY GRAY, ACCOMPANIED BY WALTER HOFSTETTER

(A joint paper for presentation at the WAGGGS World Conference and the WOSM Conference, June/July 2002)

The relationship between our global organisations during this Triennium has been characterized by increased communication and developing friendship. This has happened on a number of fronts, and has led to a much more workable relationship than in the past.

The Consultative Committee, composed of members of both the WAGGGS World Board and the WOSM World Scout Committee, was restarted and a climate of mutual respect and trust established between the volunteers involved. On a professional level, the respective Chief Executives have a good working relationship, and their involvement in a number of common forums (including the Big 7) ensures that there is good dialogue between them.

The work started by Heather Brandon and Garth Morrison to identify and codify the areas of common ground between us, has been very valuable. By making the papers on these key areas available on the internet, it has been possible for many Member Organisations and National Scout Organisations to access this information. Garnet and Ginny firmly believe that the open dialogue and mutual respect between the two Chairmen has helped to avoid some potential issues where ill-informed comment or incorrect information may have set us on a less positive path.

However, relationships between WAGGGS and WOSM are much wider than the structured contacts at a global level. It is the cooperation between Member Organisations and National Scout Organisations where the reality of our common objectives and values is tested. Joint activities occur in many countries, particularly in projects related to Family Life Education, HIV/Aids, and Founders' Day/Thinking Day celebrations. In a number of countries, combined training for leaders is very effective and work

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related to the Convention of the Rights of the Child is tackled together. In some regions, the national Scout president is an ex-officio member of the Guide/Girl Scout national council, with a reciprocal arrangement with the Scout national council

In Europe, and some other areas, there are joint meetings of the regional committees, joint work plans, and a joint regional conference. United efforts ensure Guide/Scout young people are involved in key European institutions, and work together to have Guide/Scout policies incorporated in wider forums.

International projects initiated by one of our organisations are often worked on and implemented by groups from both organizations, for example HIV/Aids, Jamborees, anti-landmine campaigns, Jamboree of the Air, leadership training in some regions, all involve members of both World Associations, in addition to those who are SAGNOs/SAGNAs.

The Consultative Committee itself has met four times during the triennium. The first meeting, in January 2001, required a building of trust and confidence, and the acceptance of a need for transparency. From this meeting came the concept of publishing the minutes on the internet, so that the same information was available to all our Member Organisations and National Scout Organizations at the same time. The discussion of some misunderstandings around the Fundamental Principles that we both have and the common central role of the Promise and Law, was a significant step forward. Debate on the educational methods promoted by each organisation confirmed that there was enormous similarity in the basic principles, with some divergence in implementation – the way things are done in individual groups of young people. Clearly, our common roots and common beliefs provide a strong platform for working together in many ways.

The second and third meetings, in June and December 2001, moved on to consider ways in which some common future could be envisioned. We discussed how the needs of MORE young people could be met, and whether, by working together in some formal way, we could offer our activities to an increased proportion of the young people of the world.

The fourth meeting, held electronically, further explored models that could develop some form of allied future. Both the World Board and the World Scout Committee had undertaken to keep the dialogue going and to have the issue on the agenda of our respective world conferences.

The level of common interest and respect built up during this triennium is a tribute to the individuals involved. Whatever the future holds for our organisations, it is essential that we maintain this ability to discuss, to raise issues, and to explore ways of working more effectively for young people. By 2005, we hope there will be clear choices for decision at both World Conferences. But the importance of the Consultative Committee, and its ability to allow discussion, without decision-making or political pressures, will remain critical. We were honoured to be part of the group that has built the friendly and constructive relationship between the two organisations at a Board/Committee level during this triennium.

SELECTED REPORTS

PARTNERSHIP AND SOLIDARITY: IMPLEMENTATION OF THE MARRAKECH CHARTER BY MARIE-LOUISE CORREA

Mr. Chairman, dear friends,

Humankind has entered an era of global interdependence. No educational programme focused exclusively on national culture and history can claim to prepare young people for playing an active role in an increasingly interdependent world.

No educational programme focused exclusively on competition and individualism can claim to prepare young people for the collective efforts needed to overcome the world's problems.

As a world movement and international fraternity, Scouting has long been aware of this challenge.

- In the seventies, development education and participation in community development were essential priorities for the Movement, supported by numerous North-South partnership projects.

- At the end of 1989 and the beginning of 1990, the Kigali Forum in Rwanda developed the "Kigali Charter", a reference framework for partnership agreements, which was adopted by the World Scout Conference in Paris in 1990.

- The Marrakech Symposium, held in 1994 at the invitation of Moroccan Scouting, had a similar focus but extended it to the whole world and to East-West co-operation. It brought together 440 participants from 118 associations in 94 countries, as well as several international organisations. It produced the Marrakech Charter, a reference framework for partnerships between associations aiming at promoting greater North-South and East-West solidarity.

The Marrakech Charter was adopted by the World Scout Conference in Oslo in 1996. In 1999, the World Scout Conference in Durban adopted a recommendation requesting that the World Committee evaluate the implementation of the Marrakech Charter and propose ways of improving the Charter's use.

During 2002, a Scout volunteer from the Ivory Coast, Pascal Kouamé, spent three months working at the World Scout Bureau to undertake this task and help prepare the report which I am honoured to present to you today. The final version of this report will be published in the coming weeks. The evaluation highlighted the following points:

- The Marrakech Charter is known and used by at the most one third of NSOs.
- For its users, the Marrakech Charter has had a significant impact:
 - On the development of youth programmes,
 - On the development of youth exchanges,
 - On material and financial support for associations.

However, numerous inadequacies were noted, leading to the recommendations proposed to this conference. I will now develop these points further.

The charter is known and used by barely one third of NSOs:

- Don't know and don't use the Charter: 19% of NSOs.
- Know it a little and use it a little or not at all: 43% of NSOs.
- Know it quite well and use it a little: 24% of NSOs.
- Know it very well and use it as a reference framework: 14% of NSOs.

How can we explain the fact that the Charter has not been disseminated widely? The evaluation has enabled us to identify four main reasons:

- Lack of effective means of communication and dissemination.
- No version available in the national language of numerous countries.
- Many associations have more urgent priorities or do not consider the Charter useful.
- The text of the Charter is too general and does not propose guidelines which are sufficiently concrete and practical.

For those who know and use it, is the Charter useful? Has it had an impact on partnerships?

There has been an impact on youth programmes, which is significant in several aspects:

- In numerous cases, partnership between a well-established association and a developing association has enabled the latter to benefit from vital contributions and support to develop its youth programme.
- It is important for an association to take care not to promote its own model, but to support its partner in developing a programme which is well adapted to its specific situation and culture, as well as to the needs of the young people and the country.
- In practice, North-South and East-West partnerships have enabled many associations to enrich their programmes, particularly in the following fields:
 - Intercultural learning and international education,
 - Development education and involvement in community development,
 - Education for citizenship and social involvement,
 - Peace education.

There is often mutual benefit but affecting different aspects:

- For example, in the case of North-South partnership, the northern association discovers the value of the southern association's contributions to society and therefore integrates community involvement and development education into its own programme;
- Similarly, the southern association discovers the benefit of the educational practices developed by its

northern partner and, for example, strengthens the aspect of youth participation in decision making in its own educational approach;

- Numerous partnerships focus on youth exchanges, mainly for young people aged 14-24;
- Certain associations have developed programmes to prepare young people for intercultural encounters;
- Others merely help partners to establish contact and facilitate meetings;
- Many associations have not developed any educational objectives or material to present the principles of equality, reciprocity and sharing to young people;
- Nevertheless, the impact of exchanges is generally considered extremely positive from an educational point of view;
- The level of participation of young people in planning exchange projects is variable and should be encouraged more systematically;
- Since the partners involved in North-South exchanges have unequal means at their disposal, this often results in the northern partner having the decision-making power.

Here are the recommendations proposed by the report:

PROMOTION

- Make the Charter available to all by putting it on WOSM's website.
- Propose a workshop on partnership inspired by the Charter at each World or Regional Conference.
- At world level, produce a kit on partnership based on the Charter and containing practical tools and guidelines.
- Encourage Regional Offices to disseminate this kit and promote the spirit of the Marrakech Charter.

YOUTH PROGRAMME DEVELOPMENT

- At world and regional level, develop tools to better integrate the following issues into youth programmes:
 - Intercultural learning,
 - Development education,
 - Peace education.
- Collect and disseminate "promising practices" via the Regional Offices to show how bilateral and multilateral partnership can contribute to this work.

YOUTH EXCHANGES

- At world level, develop a website to facilitate contacts and enable young people in the senior age sections to develop exchange projects and encounters.
- Design tools to prepare youth exchanges:
 - Intercultural discovery and respect,
 - Equality and reciprocity,
 - Methods for designing and evaluating a project.

MATERIAL AND FINANCIAL SUPPORT

- Support NSOs in fundraising, in particular by encouraging the Regional Offices to play the role of intermediaries among potential partners.
- Develop and disseminate partnership tools, such as: models of agreements, methods of project management and evaluation.
- Reinforce and develop multilateral partnership networks.

IN CONCLUSION

I hope that all WOSM member organizations appreciate the relevance of the Marrakech Charter. A considerable number of organizations were involved in developing it, in order to encourage reciprocal and equitable partnership as the only way of promoting genuine international solidarity. Without this, our Movement could not be the global, creative and innovative fraternity intended by our founder.

Moreover, this international solidarity is an essential vehicle for educating the future world citizens which are currently needed more than at any other time in history.

Let us remember Robert Baden-Powell's words about the aim of education:

"No man can be called educated who has not a willingness and a desire, as well as a trained ability, to do his part in the world's work. And this is the main road to happiness and prosperity for all."

SELECTED REPORTS

WORLD INTERRELIGIOUS SCOUT FORUM AND PRESENTATIONS BY RELIGIOUS SCOUT INTERNATIONAL ORGANIZATIONS IN CONSULTATIVE STATUS WITH WOSM

WORLD SCOUT SYMPOSIUM, VALENCIA SPAIN 2003:

"LEARNING TO LIVE TOGETHER: TOLERANCE AND SOLIDARITY"

Mr. Chairman,

Dear Brothers and Sisters in Scouting,

"Salam aleikum Shalom. Peace be with you."

It is a great honour to have the chance to address this Conference on behalf of the Host Committee of the forthcoming World Scout Symposium "Learning to Live Together: Tolerance and Solidarity".

You may well know that Spain is a country of contrasts. A melting pot in which different cultures and religions met and lived together, sometimes peacefully, sometimes violently, unfortunately.

Spanish people are proud of their multicultural heritage, and so we are ready to do our best to host this Symposium in the beautiful city of Valencia, which is located in the Mediterranean South East Coast of the country.

In the past, ancient Iberian people, Greeks and Romans, populated this land. More recently in history, Muslim, Jewish and Christian people lived there both learning from and fighting each other. This is why we consider Valencia as a good place to talk about mutual understanding and peace.

In fact, we consider that contributing to create a culture of peace and solidarity in a world of increasing violence, is one of the challenges of Scouting in the spirit of our founder to leave a better world for the future.

We want this symposium to be an open Forum to present and explore Scout initiatives promoting mutual understanding between cultures and religions both at national and international levels. We want to listen to each other, to learn together, and enrich ourselves from the experiences we can share.

We will have the support of some world well-known key Speakers coming from different religions and backgrounds, as well as working groups to facilitate the debate and the conclusions. Finally, the programme will also include multicultural social gatherings, in the best tradition of Spanish hospitality and cheerfulness.

Dear Brothers and Sisters, let me pass you a last message. Religions are not a problem, but a solution. Come to Spain next year to build bridges for Peace and Understanding. Come to share your beliefs and bring in the Scout Spirit of Brotherhood.

We pray God to guide us all in providing an example of tolerance and solidarity to the world.

Thank you.



INTERNATIONAL CATHOLIC CONFERENCE ON SCOUTING - ICCS

The International Catholic Conference of Scouting is a collective international body of Catholic Scout Associations, Pastoral Commissions and other entities of Catholics in national Scout organizations. It is as well a lay Movement recognized by the Catholic Church as a service and communication structure for Catholics in Scouting with a consultative status with WOSM.

The ICCS was founded in 1948. Before, there was a Catholic Office in Paris established with Robert Baden-Powell's encouragement of one of the ICCS founders, the French Jesuit Father Jacques Sevin.

Scouting, in accordance with the intentions of its founder, leads young people to become the architects of their own development, and its methods stimulate the development of the individual and of society. It is because of this that the Catholic Church recognizes Scouting as a valuable Movement – and, not least as a worldwide family with effective tools in developing the values of the Gospel and the Christian understanding of man. We believe that the Scout Movement is a strong Movement to develop and to strengthen peace by forming the individual and through the dialogue of daily life of young people and adults from different regions, Christian communities and cultures that underline the great interest of ICCS in the interreligious dialogue, for which WOSM offers an ideal forum.

Finally we believe that Scouting can reach out widely if there is a correspondence between the Catholic Church and World Scouting and a clear identification of common and special interests.

INTERNATIONAL LINK OF ORTHODOX CHRISTIAN SCOUTS - DESMOS

DESMOS, is here to:

- Develop and promote the Spirit of Brotherhood and Understanding among Scouts of the Orthodox Christian Faith.
- Promote warm relations and co-operation between Scouting and the official local Orthodox Churches.
- Develop an educational curriculum that should enhance the spiritual dimension in the personalities of young orthodox in accordance with the purpose, principles and method of the Scout Movement.
- Introduce Scouting in such states or areas where the Orthodox Church is established.
- Co-ordinate the activities of "DESMOS" with non-Scout organizations having the same objectives.
- Motivate the co-operation among "DESMOS" members.
- Motivate and promote Scouting to Orthodox boys and girls on the global bases.

But, DESMOS is here also to help young people, Orthodox Christian Scouts, **to understand the importance of tolerance and cohabitation and to support development of better understanding among people belonging to different religions and cultures.**

DESMOS has been growing up during five years since its foundation and nowadays gathers 16 member-countries, being proud to welcome soon another five countries, which are in the process of recognition.

We entered the new millennium being keen to work on the development of the spiritual dimension in Scouting and to contribute in building the better world.

We, therefore, plan to organize the seminar on spiritual dimension and offer our members the opportunity to gain additional knowledge on spiritual values, thus preparing them to grow up and be good people and good citizens.

Learning Living Together is one of the main guidelines in future DESMOS orientation. We, therefore, plan to be **actively** present at the World Scout Jamboree in Thailand and promote the values of cohabitation, understanding and tolerance in the best manner of Orthodoxy.

We want to offer our members the opportunity to enjoy the advantage of doing Scouting together, but also to serve the community and get to know better the world outside Scouting. We shall, therefore, invite our members to participate at the DESMOS Pre-Olympic Jamboree and train them to participate as volunteers in the Olympic Games in 2004, in Athens, Greece.

In the forthcoming period, DESMOS will work on applying new techniques in order to increase the quality of work with children. We shall work on capacity building of our Link and achieving of sustainability.

We shall do our best in order to be able to face the challenges of today's society and increase contacts between different religions and cultures, for the benefit of young Orthodox Scouts and for the benefit of all the members of the Scout Movement.



INTERNATIONAL UNION OF MUSLIM SCOUTS - IUMS

BY ZOHEIR HUSSEIN GHUNIM, SECRETARY GENERAL

Mr. Chairman, Heads and Members of delegations, brother guests and leaders,

In the name of God, Most Gracious, Most Merciful,

I would like to thank the World Organization of the Scout Movement and the management of the Conference for having offered me the opportunity to speak to you about the "International Union of Muslim Scouts" (IUMS).

My name is Zoheir Hussein Ghunim and I am the Secretary General of IUMS, and I would like to say a few words about that body in the short time available.

The IUMS is chaired by H.E. Dr. Adbullah Omar Nasseef.

The IUMS is an autonomous body comprising Scout associations in Islamic countries as well as Muslim Scout bodies within Scout associations in non-Islamic countries throughout the world. Membership of IUMS requires that the Scout associations be duly recognized by WOSM.

The aim of IUMS is to motivate and promote Islamic Scouting on a global basis and to support association and bodies provided they are recognized by WOSM. The IUMS is ready to co-operate with associations in providing adult leader training and technical assistance.

The IUMS is happy to co-operate with all the Regional Offices of WOSM in promoting the Scout Movement.

The IUMS wishes to increase its cooperation with associations throughout the world.

The IUMS has a plan to implement Scout Jamborees and Camps for Muslim Scouts in co-operation with Regional Offices.

The statutes of IUMS do not allow cooperation with associations which are not recognized by WOSM and therefore no such cooperation takes place.

I would like to take this opportunity to thank WOSM and its Secretary General Jacques Moreillon as well as our friend Jean Cassaigneau for the work they are doing in the area of inter-religious co-operation, and would encourage more work in that area and more meetings to produce important recommendations.

I would also like to take this opportunity to thank Fawzi Farghali, the Arab Regional Director, for his continuous support of IUMS.

I wish to assure you that IUMS' plan is full of activities and would encourage associations to consult the pamphlet we have produced and to get in touch with us since we will be present till the end of the Conference. God bless you all and bless Greece the host country.



SELECTED REPORTS

SCOUT RESOURCES INTERNATIONAL - SCORE

BY NEIL WESTAWAY, CHAIRMAN OF THE BOARD

Thank you Chairman for the opportunity to present SCORE International. It's our third World Scout Conference and we are pleased to report on SCORE's progress since its creation in 1995.

Because of the significant number of participants attending a World Scout Conference for the first time, I'll briefly explain SCORE.

1) SCORE International, which is the short name for Scout Resources International, is an association registered under the Swiss Civil Code. The head office of the Association is in the World Scout Bureau (WSB) in Geneva. SCORE International was created in April 1995 by decision of the World Scout Committee.

2) The aim of SCORE is to assist WOSM and its Member Associations in the development of their educational policies throughout the world by providing resources in various forms including financial resources.

3) SCORE is entrusted with the Scout shop activity of the WSB and has set up its warehouse and operational office in Annecy, France, close to Geneva.

After seven years of activity, where do we stand now?

FOR THE WORLD SCOUT BUREAU:

- SCORE distributes materials and publications produced by the WSB and promotes and manages the distribution of the World Scout Badge and items bearing this emblem.
- SCORE costs the WSB nothing! On the contrary, it makes a modest financial contribution each year;
- SCORE also participates in the development and distribution of new WSB materials. The last example was the development of the poster of all national emblems. We leave space on the poster to welcome new members including those joining us here in Thessaloniki.

FOR THE NATIONAL SCOUT ASSOCIATIONS:

- SCORE supplies WSB materials and publications;
- SCORE is a source of products for Scout shops;
- For some Scout shops, SCORE has become a major supplier for most Scout items;
- SCORE organizes or participates in conducting Scout Supply Service Managers workshops, thusfar in the European, African and Asia -Pacific regions.
- SCORE has started to sell NSO-produced Scout items on its web site.

FOR SCORE ITSELF:

- We work now with more than 100 different countries or territories around the world and with more than 1,900 customers, of which 80% are individuals.
- We have built our own commercial web site which is linked with WOSM's site.
- After seven years we have accumulated profits of CHF265,000 for the benefit of WOSM. That result is after paying rebates to the NSO members of SCORE.
- We have an excellent knowledge of how Scout shops operate around the world and about the specific marketing of Scout items

DIVERSIFICATION OF THE MARKET OF SCORE

In seven years, we have adapted our activities to a new market in that we have opened our web site to individuals and at the same time increased our relations with NSOs and their Scout shops.

For example: some years ago the Boy Scouts of America Supply Division looked for a glue to stick badges on uniforms. They created a product called "Badge Bond" with the company LOCTITE USA, with which they have an exclusive licence.

After two years of success, they suggested that SCORE develop this product with LOCTITE Europe for its own market. After nearly two years of negotiation and experimentation, SCORE is pleased to report that this product has become available two months ago and can be purchased here in the Conference Scout Shop and on the SCORE web site.

We have observed over recent months that Scout internet customers seem delighted to find on our web site, items from Scout sources all around the world, and these sales are becoming significant in our turnover

The SCORE Web site also proves a good way to promote world events by selling souvenirs. The Organizing Committee of the next WSJ in Thailand has entrusted SCORE with this job.

We also provide uniforms and badges for NSOs. The success of this new orientation is strongly linked to relations SCORE establishes with the national leaders of Scout organizations; relations, which are based on a reciprocal confidence and in a spirit of the respect for Scout principles.

SCORE International would be pleased to develop a partnership agreement with any NSO with regard to:

- Distribution of NSO products on the web site;
- Supply of Scout uniforms and badges;
- Distribution of world or regional Scout event souvenirs.

We also provide information and guidelines for the creation and management of Scout shops and several NSOs have already benefited from this service.

In conclusion, I wish to confirm that SCORE International will continue its mission to supply World Scouting products, but is also a possible partner for any NSO. We believe our work helps to promote Scouting by helping Scouts to have a better knowledge about Scouting around the world and contributes in a small way to the development of young people around the world. Thank you for your attention.

INTERNATIONAL SCOUT AND GUIDE FELLOWSHIP - ISGF

BY MRS. HELEN BARKER, CHAIRMAN

Thank you for this opportunity to talk to you about the International Scout and Guide Fellowship, known as ISGF.

ISGF was founded almost 50 years ago in 1953 when delegates from 18 countries met together with the full approval and warm support of Scouts and Guides. It took its present name in 1996.

ISGF is an organisation for adults; the vast majority of members are former Scouts or Guides or have been leaders in either movement, and there are others, for example parents of Scouts and Guides, who did not have this opportunity when young, but who believe in the aims and principles of WOSM and WAGGGS, and so are eligible to be members of ISGF.

ISGF has close relations with WOSM and WAGGGS. Statements have been signed recently, between ISGF and WOSM and ISGF and WAGGGS, to acknowledge our collaboration and to describe the ways in which our working relationship can develop.

WOSM members received a letter last month which clarifies the nature and purposes of the relationship between our two organizations. I quote "The World Scout Committee encourages you to promote the national ISGF organisation to all adults who may no longer be prepared to serve your own NSO in a leadership position but who still wish to support Scouting."

ISGF is organised in a similar way to WOSM and WAGGGS: the members of ISGF being the National Fellowships, sometimes called Member Organisations. Today there are 52 Full Members and 3 Associate Members, and there is a Central Branch for individual members in 30 countries where there is as yet no National Fellowship.

A member of your World Scout Committee is appointed as a full voting member of the ISGF World Committee, and we have much appreciated all that Stein Loevold has contributed to ISGF during the past six years.

And just as in WOSM where the key to the organisation is the unit or troop, so the most important component in ISGF is the Local Fellowship or Guild. Some members are old and some are young, and they come from different backgrounds and cultures.

Our main aim is to support Scouting and Guiding. It may be that as individuals we can give active support to local units by providing badge testers, trainers, as well as financial, technical and administrative help; refreshments and transport for large Scout events for instance, in fact all the sorts of expertise and skills that were being described yesterday and this morning in the section on volunteering.

Support also means financial assistance, and Fellowship members have many contacts and are experts at raising money in all kinds of ways and almost entirely for local and national projects.

But it takes some nerve at 66 years of age to do a sponsored parachute jump to raise funds!

The money raised may be used locally for unit activities or perhaps to provide uniform for needy children, or on a larger scale to help for a new camp site or headquarters building or for individual Scouts or leaders to attend an international camp. Although most financial help is given to local and national projects, ISGF does give direct support to WOSM by awarding an annual scholarship for training.

Our members wish to be involved in their communities, both local and national, and to continue the tradition of "lending a hand", especially to those who are disadvantaged. Here you see: • a vaccination programme in India • helping with flood relief work in Germany • an excursion for handicapped people • assembling hospital equipment to send to Eastern Europe • planting trees in a desolate part of Iceland • distributing the peace light from Bethlehem • in Denmark, some of our members who are doctors and nurses manned a first aid post during a training weekend for Scout leaders • Many members are involved in collecting used stamps to sell through the international stamp bank ... and one doesn't need to come from a rich country to be able to participate in this scheme.

Just as WOSM and WAGGGS represent the views and needs of boys and girls, so ISGF should be able to represent the views and needs of older people who have shared a common experience through Scouting and Guiding.

At present the membership of ISGF is far too small. We need your help, and you need our help. Please encourage those who cease to be actively involved in your programme to become members of ISGF. That way you benefit too... you are not overloaded with inactive adults, but you have their support.

To sum up: Sooner or later, your years of service to your Scout association will come to an end and you hand over to someone younger, so that he or she can have the opportunity to grow and develop leadership skills.

A way to continue to support Scouting (Guiding), is to join the International Scout and Guide Fellowship through a Scout Fellowship (or Trefoil Guild). Don't forget: ISGF stands for It's Still Good Fun.

Jean-Luc de Paepe, the vice chairman, and I welcome the opportunity to talk with you informally during this Conference.

Thank you for listening.



WORLD SCOUT PARLIAMENTARY UNION - WSPU

BY MR. RYSZARD PACLAWSKI, WSPU SECRETARY

Mr. Chairman, Ladies and Gentlemen, Dear Friends in Scouting,

I am delighted to be here and I'm particularly delighted to be here on this occasion of the 36th World Scout Conference that is in fact the first World Scout Conference in the 21st century and the conference that is being held under the motto: "from Mission to Strategy". You may recall that the last time we got together in Durban, South Africa, three years ago and we debated on the mission of Scouting and this time, here in beautiful Thessaloniki, we posed ourselves a question of strategy, so how to achieve that mission. And this is very important because both: the mission and the strategy cannot be completed in a vacuum. In order to achieve its mission and strategy the World Scouting must have friends. It must have supporters. And that is why I am here - to brief you on the very important WOSM supporting body called the World Scout Parliamentary Union.

So in the light of various initiatives we worked on in the World Scout Parliamentary Union since its creation more than 10 years ago, I was asked if I would provide you today with some of my thoughts on the **New decade of action of the WSPU**.

The World Scout Parliamentary Union is a unique network of parliamentarians, deputies and senators, from over 80 countries in the world, who are united by three basic facts:

1. they all have been Scouts when they were young
2. they all are active parliamentarians in their respective parliaments
3. and they all share the belief that the best they can do is to support Scouting.

These are the fundamental foundations of the World Scout Parliamentary Union and from such foundations the World Scout Parliamentary Union came into being on its first Constituent Assembly in Seoul, Republic of Korea in 1991. Since that time on our network of parliamentarians has grown and developed significantly.

We held three general assemblies in Santiago de Chile in 1994, in Manila, Philippines in 1997 and in Warsaw, Poland in 2000. And what is particularly encouraging is the fact that this notion to support Scouting is shared by ever growing number of deputies and senators in all corners of the world: in Europe, in Americas, in Africa, in the Asia Pacific, from where the WSPU originated, and - of course - in the Arab Region, the first ever to establish the regional WSPU branch called the Arab Scout Parliamentary Union.

Another issue that laid the foundations of WSPU is the notion that it is not enough to act for young people, but foremost we must act with young people. And as all of you here in this room I very much share this belief as the former Chief Scout of the Polish Scouting and Guiding Association, because I know this great potential that exists in our youth, who are not only the leaders of tomorrow, but indeed they are the leaders of today! So there is a notion of partnership in the WSPU and we have taken up the issue of national youth policies on our agenda, which praises the great job done by youth organisations, and especially... YES! - by the Scouts!

Mr. Chairman, let me remember the last General Assembly of the World Scout Parliamentary Union held in August 2000 in Warsaw, the capital of Poland, held exactly under the motto of "Acting with youth in a changing society". This was attended by some 170 participants from 47 countries representing the six world Scout regions.

All sessions were held in the Sejm, the Polish House of Parliament and the opening ceremony was chaired by the Speaker of the Chamber of Deputies in the presence of the President of Republic of Poland, H. E. Mr. Aleksander Kwasniewski.

This was indeed a good conference as it enabled the participants to speak freely in four languages: English, French, Spanish and Russian. And we had key specialists introducing each subject from the United Nations, UNESCO, CIVICUS and the Ministry of Education. Also in order to put into practice that notion of partnership I mentioned a while ago, we introduced a so-called "Dialogue with youth", the opportunity to meet and talk with Polish youth leaders from different movements and organisations. Such informal discussion took place in a cafeteria in the Warsaw Old Town and was followed by the concert performed by the Scouts ensemble.

As a result of this 3rd General Assembly the new Executive Committee was elected and Egypt was chosen to host the next 4th General Assembly in 2003 under the leadership of Hon. Tarek El Gendy, who is currently the WSPU President.

Also it was the decision of the newly elected Executive Committee to keep the WSPU Secretariat in Warsaw to provide an ongoing technical and content-related support for our network.

Dear friends in Scouting, I wish you could take a few minutes to see the WSPU presentation and to read the newly printed WSPU folder, but also I am delighted to present you with the brand new WSPU web site that has been launched only recently under the address www.wspu.org. This Web page can be browsed in three languages: in English, French and Spanish and it contains all up-to-date information about us. Soon there will be a possibility of on-line registration for our next General Assembly. I hope you will enjoy surfing at www.wspu.org

So as you see, we have a lot to be proud of. But equally, we have a lot to do! As I have written in the preface to the new WSPU booklet we have now matured sufficiently so as to ask ourselves: "How can we improve our decisions in favour of youth?", "How can we combat negative tendencies in the world by placing our hope in youth?", "How can we promote universal Scout value system more universally?". And finally: "How can we help the Movement that will be celebrating its 100th anniversary in a few years' time?". These are the questions we have considered when preparing for the next General Assembly of WSPU in 2003.

The WSPU 4th General Assembly will be held in Cairo, Egypt next year and I just want to tell you how excited I am to invite you and your parliamentarians to this important conference. It is the first time

the General Assembly will be held in an Arab country and on African soil!

I have other great news for you, ladies and gentlemen:

It has become the good tradition of the World Scout Parliamentary Union that two official delegates, who are parliamentarians authorised by their respective National Scout Organisation, are hosted entirely by the organisers, so basically they will have only to cover their flight costs to and from Cairo, with all other expenses paid by Egypt!

So we very much count on you to persuade your deputies and senators after you are back home to register and come to Cairo for this important conference - the 4th General Assembly of WSPU. All our debates will be held under the general theme of: "**Education for a Culture of Peace: the Role of WSPU**". This will be divided into three working sessions:

- Sharing Cultures for More Tolerance
- Interreligious Dialogue Serving Education for Peace
- National Youth Policies Serving a Culture of Peace

Let my final words be these this afternoon: let us come back home, to our countries and let us persuade our Scout Parliamentarians to get involved in WSPU, for we hope to see them all participating in our 4th General Assembly in Cairo and we want them to contribute to that event, which is going to be a fruitful conference indeed.

Thank you.

KANDERSTEG INTERNATIONAL SCOUT CENTRE - KISC

BY JOHN MOFFAT, DIRECTOR

Dear friends,

I am very proud to be standing here before you to tell you a little bit about YOUR World Scout Centre. I say YOURS, because we are there, quite simply, for each one of you and, more importantly, each one of your members, members of that great movement called Scouting.

It is a great place in the beautiful Swiss Alps – but it is the people who make it special. They are the ones who create the 'Magic of Kandersteg'.

Yesterday morning, you heard a little about the Centre from some of the staff working there now. Today, I would like to tell you a bit more about what has been happening, and what our plans are for the future. And also how you can help us!

Those of you present in Bangkok in 1993, heard about the 10 year plan that the Centre had developed to expand our facilities to be able to offer a better quality experience to all of our guests and staff. It was an ambitious plan, costing 3.5 million Swiss Francs, to more than double the size of the Centre's buildings and open up several new areas of the operation, particularly catering.

The first two phases of the work took place between 1994 and 1998 and the last phase will be completed this autumn. I will not bore you with details about it, suffice to say that everything was carried out as planned in both timescale and money, always a good result for any project.

The project was completed thanks to the help of many people. Some of you sitting here today helped in some way; many of the associations represented helped and I would particularly like to thank the European Scout Committee and, through them, the Fund for European Scouting who made so much possible.

And the results of your help? 10,000 young people having fun! More young people, from more countries around the world visiting us to experience, for themselves, what Kandersteg – and the people staying there – have to offer.

We have a fantastic programme that they can take part in, based on the three themes of International Friendship, High Adventure and the great Environment.

So where are we now? As I stand here before you, the rest of the staff are back in Kandersteg in the rain! There are 47 people on our staff this summer, representing 24 different countries from 4 of our regions. They come from all kind of backgrounds, cultures, and areas of society.

They come as volunteers, to have a fantastic time, to have fun, but also to develop in different ways. Physically, socially, spiritually, intellectually.

We can't do everything ourselves though, and we rely heavily on other volunteers to help us as well – this is where you start to come in! We have an international committee of 16 volunteers, 2 of whom are present here today as well; we have people who help with promoting the Centre, with fund raising, with projects; with work, with knowledge and more.

We have developed our long term planning up to 2007 – something special happening that year I think – and beyond. We have developed a fund raising strategy to ensure that we can continue to develop and improve what we have, to make sure that future generations can also experience the magic.

We are in Europe – we cannot do much about that one – but we truly want to be a WORLD Centre. We have thus set up special agreements with the Africa and Eurasia Regions so far, to try and help young people from those areas also experience Kandersteg in some way.

But imagine what could be possible if each one of you went home and spread the news about Kandersteg. Young people from 150 countries together, learning, developing, having fun and, of course, smiling!

Many NSO's here today already help us – your names are now showing behind me – as members of our association and thanks to you all. We would like many more to join us though, to help promote what the Centre has to offer all of your young people, our future.

Many individuals are also members or help us in some way. We thank you as well and hope that you will continue to be part of the KISC family, with all the fun and satisfaction that brings.

Every single person here can help – if you want to! To help you help us, we have an exhibition in the lunch area, where you can always find us. We have a website too.

We have spent much of the past few days discussing a strategy for Scouting, with a focus on 7 areas. I believe very strongly that you can see what IS possible through Scouting by seeing what happens, and HOW it all happens, in Kandersteg.

First and foremost, it is our World Scout Centre, there for each one of the 28 million or so members of WOSM today, with all the opportunities and challenges that gives. It is a Centre for young people, run by young people. Men and women, many different cultures, many different ways, thoughts and ideas.

I would like here to specifically address anyone who is over 18, a Scout and can communicate in English – the Centre language – that's most of you!. In particular, those of you who were at the Youth Forum – you ARE the future – and if any of you are interested in having a fantastic and unique time as a staff member in Kandersteg, please see me afterwards!!

Kandersteg is a place for fun and friends, for experiences, for learning by doing, for developing, for smiles. Kandersteg is a very special place, full of magic and dreams for everyone.

As many of you know, I shall be leaving the Centre in the autumn. It has been a very great honour and privilege to manage OUR World Centre and I thank those who have made it possible for me to do so from the very bottom of my heart.

I would like to finish with a couple of thoughts: "If you have no fear of the people you meet and no dislike for them, they will likewise not be afraid or suspicious of you and will be inclined to like you and be friends." Let us ALL remember that at this time.

"But the real way to get happiness is by giving out happiness to other people; Try and leave this world a little better than you found it..."

There is Magic in Kandersteg. For each person it is different, but it is there waiting for them, for you, for us. There are also Dreams. Come and find yours. And help our young people find theirs.

Thank you.

(exerpted)



TOWARDS SCOUTING'S CENTENARY: 2002 TO 2007

At the World Scout Conference in Durban in 1999 the launch of our preparations for the centenary of our movement in 2007 was greeted with acclaim. We have set eight major objectives which should be taken into consideration by each national Scout organization in planning how to celebrate the centenary:

- To celebrate 100 years of Scouting
- To demonstrate the unity of World Scouting
- To improve and promote the quality of Scouting
- To promote peace
- To demonstrate the unique value of Scouting
- To provide enjoyable and beneficial experiences
- To demonstrate a commitment to nature and the environment
- To show concern for all communities

What has happened since then and where are we now going?

UPDATE ON WORLD TASK FORCE ACTIVITY

The World Scout Committee established a World Scout 2007 Task Force which has been meeting regularly and reporting progress to the World Scout Committee. In setting down the guiding principles for 2007 the World Scout Committee and the Task force believe strongly that 2007 needs to be not just a celebration but a relaunch of Scouting into our second century in each country. Our celebration should be something for each country, for each unit and a celebration of our local achievements for young people.

The World Scout Committee has agreed a World 2007 Logo, which uses the corporate image for 2007 based on our objectives and launched at Durban. It is a different sort of badge as it is in two parts. The upper part is the same for all National Scout Organisations. The lower part can either say One World, One Promise, or include something of more local relevance for the NSO or even local Scout Group.

The Task Force has sought a single phrase to capture our aims for 2007, and our targets for the future. We have decided on 'One World, One Promise'. In taking this decision we have sought the views of our young people, and we hope that National Scout Organisations will use this for all our 2007 activities, local, national and international.

There are many celebration activities being planned, but we hope that every Scout worldwide, all 28 million, will want to take part in the Sunrise Ceremony on 1st August 2007 where Scouts will go to high ground in their own area and as the sun rises recommit themselves to our aims and values by reaffirming their Scout Promise. 28 million young people joining in this simple ceremony will surely demonstrate the unity of our worldwide movement. You will find more details in Conference Document 11.

We can now get a report from the UK, where Adam is at the site of the 21st World Jamboree.

WORLD JAMBOREE

Here is the site of the 21st World Jamboree set in parkland surrounding historic Hylands House in the South of England. The Jamboree programme will draw on the same objectives for 2007 which have been agreed for all our centenary activities. The United Kingdom looks forward to welcoming 32 thousand participants, and can provide home hospitality and tours of Scouting's historic sites before and after the Jamboree. There will be a European Jamboree on the same site in 2005, not just to test the arrangements, but as an event in its own right to develop European Scouting. Both events will

have a full and balanced programme of activities.

Thank you Adam. The logo for the World Scout Jamboree also draws on the same 2007 corporate identity. During this Conference, the United Kingdom has invited each delegation to join them in the Big Red Bus for individual discussions. Thus starting the process by which we can provide exactly what you want from the 2007 UK experience. We welcome your ideas and those of your young people now and in the runup to 2007. The journey to the Centenary Jamboree starts here.

Now it's over to Francesca on Brownsea Island.

BROWNSEA ISLAND

And this is where it all started, Brownsea Island at Poole Harbour in England. On the first of August 2007 we shall blow the Kudu Horn at eight o'clock in the morning, which will signal the start of our second century. This is how Robert Baden-Powell opened the experimental camp which started our movement exactly one hundred years previously. We shall hold a celebration camp on Brownsea Island in conjunction with the Jamboree. Please help us to get a representative from every National Scout Organisation onto Brownsea Island for this event. That has never happened before and would really show us as a worldwide organisation.

GIFTS FOR PEACE

What more appropriate subject could we have than peace as a major focus for 2007? Scouting already has a long history of activity to promote peace through the views and actions of young people. We are suggesting that each NSO should declare at the next World Conference in Tunisia its plans for a contribution of a Gift for Peace to our centenary. These would be worked upon and news of their achievements in each NSO brought together as part of the Global Development Village at the Jamboree in 2007.

SCOUTS OF THE WORLD

To promote action generally against our objectives for peace, development education and environmental education the World Programme Committee proposes to develop a project called Scouts of the World: to earn the Scouts of the World award, the young person will plan a personal journey of exploration including three steps: to explore the needs of a community, plan a project to meet one of the needs, and get involved in the action by undertaking a period of personal service.

The World Task Force hopes that NSOs will use this approach when launched in 2004/5 and involve young people themselves in the decision making when producing their plans for 2007.

STRATEGY

Within our discussions on A Strategy for Scouting, 2007 is seen as a key date - a benchmark. By then we should expect to see positive results against our seven strategic priorities. So 2007 is a tool to achieve our world objectives through local action and it marks a new beginning.

JOIN IN CENTENARY

The 2007 programme is not just for the fortunate few who can attend the Jamboree or other world activities. It needs to affect all Scouts worldwide. With that in mind guidance on how every Scout can be involved through activities in their own unit will be produced within a Join-in-Centenary pack, which will also include Join-in-Jamboree material. So the guidance will be aimed at scouts locally, nationally and internationally.

CONFERENCE DOCUMENT 11

In section 5 of the Conference document 11 we have attempted to draw together the three strands of our preparations for 2007. Our mission and Strategy for Scouting, our commitment to the objectives for our second century and our recognition that we need to work with others with similar aims. This diagram relates what we need to do to a timescale and that dateline starts now - today!

CONFERENCE RESOLUTION

In section 1 of Conference document 11 is a draft resolution from the World 2007 Task Force which is presented to the Conference by the World Scout Committee. This calls on each NSO to adopt and implement plans following the concept and programme framework presented in the Conference Document.

CLOSING

During my time as Chairman of the World Scout Committee I have chaired the World 2007 Task Force following the precedent set by my predecessor Frankie Roman. The plans are exciting and challenging and fit well with our developing thinking on a Strategy for Scouting. I commend them and the associated resolution to you all and to my successor. Surely our Founder with his vision of a movement for a more peaceful world through common ideals among young people would welcome our aspirations? For it in the minds of young people that the seeds of peace must be sown, and our second century of Scouting should resolve to do just that. We owe nothing less than this to the Scouts of the world.

CONFERENCE RESOLUTIONS

RESOLUTIONS OF COURTESY

The Conference wishes to thank the President of the Hellenic Republic **Mr. Constantine Stefanopoulos** for his constant interest for Scouting and for the fact that the Conference was held under his aegis.

The Conference expresses its sincere appreciation to **Soma Hellinon Proskopon**, and in particular its Host Committee, for their excellent work in hosting the Conference.

The Conference expresses its appreciation to the many volunteers in **Thessaloniki District** and from all around Greece who have worked for so long to make this Conference a success.

The Conference expresses its sincere appreciation to **Professor Evangelos Venizelos**, Minister of Culture, who opened the 36th World Scout Conference, to **Mr. Panagiotis Sgouridis**, deputy speaker of the National Parliament for his intervention and to **Mr. George Paschalidis**, Minister of Macedonia and Thrace, for closing the Conference and hosting the Farewell Banquet at the Governor House.

The Conference expresses its appreciation to **Mr. Alexandros Bakatselos**, chairman of the Board and to the members of the Board of the Concert Hall of Thessaloniki, for generously offering the Concert Hall allowing the Opening Ceremony to take place.

The Conference expresses its appreciation to the composer **Mr. J. Markopoulos** for his performance at the Opening Ceremony and especially for his composition "Be Prepared".

The Conference expresses its appreciation to the **Ministry of Culture, the Ministry of Education and the Stavros S.Niarchos Foundation** whose kind sponsorship was a valuable contribution to the activities of the Conference.

The Conference acknowledges the generous hospitality and the kind support of the **Ministry of Macedonia and Thrace, the Prefecture of Thessaloniki, the City of Thessaloniki and its Mayor, the Prefecture of Imathia, the City of Naoussa** as well as the Mayors and officials of cities and areas throughout Northern Greece who have facilitated the activities of the Conference.

The Conference acknowledges the support of many foundations, enterprises and local authorities that have donated goods and equipment.

The Conference expresses its gratitude for the encouragement received through the message received from **H.E. Yoweri Museveni**, President of the Republic of Uganda and Patron, Uganda Scouts Association.

The Conference records its appreciation of the presence of the representatives of the World Scout Foundation, **Mr. Kim Suk-Won** and **Mr. John Geoghegan**, and the representatives of SCORE International, **Mr. Neil Westaway** and **Mr. Bernard Le Roux**, and thanks them for their contributions to the Conference.

The Conference expresses its great pleasure at the presence of **Mrs. Kirsty Gray** and **Mrs. Lesley Bulman** representing the World Association of Girl Guides and Girl Scouts (WAGGGS).

The Conference records with pleasure the presence as guests of representatives from the following organizations:

- International Catholic Conference of Scouting (ICCS)
- International Scout & Guide Fellowship (ISGF)
- International Union of Muslim Scouts (IUMS)
- International Link of Orthodox Scouts (DESMOS)
- World Scout Parliamentary Union (WSPU)
- Leprosy Relief Organization (AHM)
- Kandersteg International Scout Centre (KISC)
- Conférence Francophone du Scoutisme Laïque (COFRASL)

The Conference expresses its sincere appreciation to the many volunteers who facilitated the outdoor group discussions on Wednesday, either as discussion group leaders or rapporteurs or as overall coordinators.

The Conference records its deep gratitude to **McKinsey & Company** for their generous offer to conduct their study "Preparing WOSM for its second century" on a *pro-bono* basis.

The Conference expresses its thanks to the many governments, agencies, foundations and other organizations for their financial and other support, through the World Organization of the Scout Movement, to the educational activities of Scouting, many of them in developing countries.

The Conference expresses its gratitude for the support received from the **World Scout Foundation**, the **Fund for European Scouting**, many National Scout Organizations and private individuals who have contributed to the promotion and development of Scouting, in part through the Scout U Fund and through development projects.

The Conference expresses its appreciation to the National Scout Associations which have put at the disposal of the World Organization the services of young people in internship positions.

The Conference expresses its deep sorrow on the passing away of Scouts and Scout leaders who have given their leadership and valuable contribution to the promotion of Scouting throughout the world and in their respective countries, and offers its sincere sympathies to their bereaved families. The Conference extends its sincere condolences to their respective Scout associations.

The Conference offers its sincere thanks and appreciation for their loyal services and outstanding leadership to the retiring members of the World Scout Committee:

- **Mrs. Margot Bogert**
- **Mr. Garnet de la Hunt**
- **Mr. Stein Løvold**
- **Mr. Patrick Lyon d'Andrimont**
- **Mr. Garth Morrison**
- **Mr. Abdullah Nasseef**
- **Mr. Costas Tsantilis**

BUSINESS RESOLUTIONS

1/02 REGISTRATION OF MEMBER ORGANIZATIONS

The Conference

- records with pleasure the admission of the following members of the World Organization of the Scout Movement:

Effective 20 August 2000

- Association of Scouts of Azerbaijan

Effective 1 October 2000

- All Russia National Scout Organization

Effective 15 July 2002

- Associação dos Escuteiros de Cabo Verde

- Ethiopia Scout Association

- records with pleasure the recognition by the World Scout Committee of the Seychelles Scout Association as an Accredited National Scout Organization effective 14 July 2002.

2/02 SUSPENSION AND TERMINATION OF MEMBERSHIP

The Conference

- accepts that Besa Scouts Albania be given eighteen months, to 15 January 2004, to confirm in a democratic manner the representativity of its leadership, to settle other issues and to fulfil its obligations as a Member of WOSM, under the supervision of the European Scout Committee; decides that if, at the end of that period, such problems have not been settled to the satisfaction of the World Scout Committee, Besa Scouts Albania be expelled from the World Organization; agrees, in view of the favourable and promising report received from a recent visit of the European Scout Office to Albania, to authorise exceptionally the representative from Besa Scouts Albania to take part in the Conference as a guest
- accepts that the Belarusian National Scout Association be given eighteen months, to 15 January 2004, to hold a legitimate General Assembly, to have its accounts independently audited and to fulfil its obligations as a Member of WOSM; decides that if, at the end of that period, such problems have not been settled to the satisfaction of the World Scout Committee, the Belarusian National Scout Association be expelled from the World Organization.

3/02 THE STRATEGY FOR SCOUTING

The Conference

- recognizing the excellent progress made and the achievements since "Towards a Strategy for Scouting" was adopted by the World Scout Conference in Melbourne in 1988
- commending the World Scout Committee's Strategy Task Force for the preparation of the document "A Strategy for Scouting: the proposed concept" as a means to achieve the mission of Scouting
- appreciating the participatory process that has been followed since the Durban Conference in developing that document and noting the strong pre-Conference endorsement by NSOs of the vision statement, the strategic areas and the seven strategic priorities contained in that document
- emphasizing the importance for Scouting at all levels to adopt a Strategy which, building on the achievements since the Melbourne Conference in 1988, enables the Movement to accomplish its mission with renewed vigour as it approaches its 100th anniversary in 2007
- confirming that being a worldwide Movement in an increasingly globalized world gives Scouting and its members a global responsibility to try to make the world a better place
- further confirming that Scouting possesses the means to make a substantial contribution to bridging the manifold divides in the world today and to strengthen global solidarity both within the Movement and with non-Scouts
- adopts the "Strategy for Scouting" as stated in the document "A Strategy for Scouting: the proposed concept" and urges all levels of WOSM to implement the proposals contained therein
- agrees to put a special emphasis on the priorities Youth Involvement, Volunteers in Scouting and Scouting's Profile during the triennium leading up to the 37th World Scout Conference in Tunisia in 2005
- requests the World Scout Committee to report to the 37th World Scout Conference on the progress made in the implementation of the Strategy.

4/02 MEMBERSHIP FEE SYSTEM

The Conference

- adopts the registration fee system described in Annex 12 of Conference Document No. 3 as the WOSM Fee System from fiscal year 2002-2003 starting 1 October 2002
- decides that the following shall apply for fiscal year 2002-2003, 2003-2004 and 2004-2005:
 - basic fee per member: CHF 1.11
 - category A: GNI per capita up to US\$ 755
 - category B: GNI per capita from US\$ 756 to US\$ 2,995
 - category C: GNI per capita from US\$ 2,996 to US\$ 9,265
 - category D: GNI per capita from US\$ 9,266 to US\$ 44,340
 - minimum annual fee payable: CHF 300
 - annual flat fee for Member Organization in a country with a GNI per capita of less than US\$ 350: CHF 300
 - annual flat fee for an Accredited National Scout Organization: CHF 200.

CONFERENCE RESOLUTIONS CONTINUED

5/02 FINANCIAL MATTERS

The Conference

- recognizing that crucial financial issues such as adoption of a new fee system may arise again in the future
- recognizing that financial management is of great concern to Member Organizations and may have considerable impact on their internal life and membership development
- urges the World Scout Committee to:
 - deliver all future crucial financial documents (such as fee system adjustments, etc.) well in advance for appropriate discussion and reaction in individual Member Organizations
 - include adequate and sufficient analytic explanations to facilitate NSOs' consideration of the material.

6/02 YOUTH INVOLVEMENT IN DECISION-MAKING

The Conference

- endorses the World Scout Committee's statement on Youth Involvement in Decision-Making contained in Conference Document No. 7, as amended.
- urges each national Scout association to ensure an equitable representation of young men and women under the age of thirty in national decision-making bodies and in the delegations to Regional and World Conferences, and invites each national association to present its efforts and progress made relating to this issue in its annual report to the World Scout Bureau.
- urges the World Scout Committee to give priority to young men and women over older persons in the nomination of members of technical committees and working groups at world level provided they offer the adequate competencies, and requests the Regions to apply the same principle.
- calls upon each national Scout association to act upon the commitments to strengthen youth participation made since 1993, by presenting young male and female candidates with the required profile and competence for election to the World Scout Committee.
- urges the Regional Scout Conferences to strongly advocate this course of action.
- decides that World Scout Youth Forums be considered as educational opportunities for youth members in the oldest age sections. Their purpose shall be to enable young people to: share their ideas and experiences on current issues affecting young people in different parts of the world; suggest ways of strengthening national youth policies and training young people for world citizenship; and contribute new ideas to the Movement on how to enrich educational programmes for young people over 16.
- decides that World Scout Youth Forums should continue to be held immediately prior to World Scout Conferences, and allow more young members to be better prepared for the World Scout Conferences.
- decides that World Scout Youth Forums be empowered to make such recommendations they feel appropriate to the World Scout Committee for that Committee's consideration.
- urges NSOs to introduce and adopt policies that will allow the involvement of young people in local and national decision-making bodies and develop partnerships between adults and young people.
- decides that the World Scout Committee performs an evaluation of the situation of youth involvement in decision-making, after each World Scout Conference.

7/02 KEEPING SCOUTS SAFE FROM HARM

The Conference

- recognising that the United Nation's Convention on the Rights of the Child requests States to ensure that children are protected from all forms of physical or mental violence, injury or abuse, neglect or negligent treatment, maltreatment or exploitation, including sexual abuse
- noting that there is a growing awareness in society of the need to protect young people from all forms of abuse
- considering that Scouting is an educational Movement whose mission is to help young people develop their full potential in accordance with the Scout Method, which involves the effective functioning of the peer group under appropriate adult guidance
- emphasising that the achievement of Scouting's mission makes it essential for the Movement to provide young people with a 'safe passage' which respects their integrity and their right to develop in a non-constraining environment
- further emphasising that providing this 'safe passage' is possible only if young people are protected from all forms of abuse, i.e. verbal, physical, sexual and emotional, neglect and peer pressures
- welcoming the fact that a number of NSOs have developed effective policies and procedures aimed at ensuring the 'safe passage' for their young people in Scouting
- urges NSOs to adopt and implement policies and procedures to ensure the safe passage of young people throughout their time in the Movement
- recommends that in developing such policies associations should ensure that legal requirements within a country, and the standards set out within the Convention on the Rights of the Child, are met
- further recommends that NSOs ensure that such policies are duly reflected in the totality of the association's activities, in particular:
 - at the level of the youth programme - that it instils self-confidence and self-esteem in young people and develops the ability to protect and express themselves
 - at the level of adult leadership - that recruitment policies ensure that only appropriate adults are recruited and that all adults, irrespective of their role, receive training and support in this area
 - at the level of management of the association - that policies and procedures for intervention, including risk management, incident management and public relations are put into place
- recommends to the World Scout Committee that tools and documents are developed to support National Scout Organizations with this implementation
- urges the World Scout Regions to strongly advocate and support this course of action.

8/02 REPORTS

The Conference

- recognising the importance of transparency of the work of the World Scout bodies
 - welcoming the practice of circulating summary reports to National Scout Organizations after each meeting of the World Scout Committee during recent years
 - considering that reports of implementation of resolutions taken by World Scouting bodies is not part of the reports given by the World Scout Committee
 - appreciating the document "Volunteers Serving World Scouting"
 - appreciating the time allocated to discuss the reports of the Chairman, Secretary General and Treasurer
- urges the World Scout Committee to ensure the practice of circulating summary reports of meetings is continued
 - requests that a document reporting on the implementation of resolutions taken by a World Scout Conference be circulated prior to the following World Scout Conference
 - urges the World Scout Committee to prepare a similar list of appointments of volunteers serving World Scouting within half a year after each World Scout Conference
 - requests the World Scout Committee to include in the agenda of future World Conferences the discussion of reports of the World Scout Committee.

9/02 WORLD SCOUT COMMITTEE CANDIDATES' PRESENTATION

The Conference

- considers the situation of presentation of candidates to the World Scout Conference as unsatisfactory for candidates and delegates and inappropriate to get an overall impression of the candidates
- reaffirms that the World Scout Committee, as executive body of WOSM, must be comprised of highly qualified persons who can contribute to the development of World Scouting in an efficient, remarkable and convincing manner
- urges the World Scout Committee to give candidates for election to the Committee the opportunity to introduce themselves during the plenary session, allocating enough time and space that the Conference can take into consideration the high quality of the candidates and urges candidates to present their motivations, priorities and objectives for their future work in the World Scout Committee and ways to achieve these.

10/02 REIMBURSEMENT OF EXPENSES

The Conference

- recognising that participation in decision-making bodies should be based upon competence
 - noting that under the present system only persons who have the personal financial resources or persons who have financial support from their association can afford to become members of the World Scout Committee
 - recalling that Circular No. 32/2001 contained a note that members of the World Scout Committee are entitled to request reimbursement of their expenses to attend the annual World Committee meeting at which the budget is approved, thus highlighting the issue and making the need for an open and clear policy even more necessary
 - believing that a policy of reimbursing the expenses of the members of the World Scout Committee to attend meetings of the World Committee and sub-committees will widen the spectrum of people and range of countries represented in the World Committee
 - hoping that a policy on reimbursing the expenses of members of the World Scout Committee to attend World Committee and sub-committee meetings will encourage National Scout Organizations to particularly nominate young people for election to the World Committee, as these are the people who are much more in need of financial support compared to older adults
- recommends that WOSM reimburse the expenses of members of the World Scout Committee to attend World Committee and sub-committee meetings.

11/02 COST OF WORLD SCOUT CONFERENCES

The Conference

- recalling Resolutions 11/85, 22/90, 23/90 and 11/96 adopted by previous World Scout Conferences recognising thematic progress made in respect of controlling costs since the World Scout Conference in Munich in 1985
 - convinced that the participation of each National Scout Organization in the World Scout Conference is indispensable
 - persuaded that financial considerations must in no case be an obstacle to the effective participation of any National Scout Organization in the World Scout Conference
- reaffirms its attachment to the principle of solidarity
 - requests the World Scout Committee to establish a list of obligations for the Host Committee of future World Scout Conferences including clauses outlining satisfactory and accessible conditions for all participants.

CONFERENCE RESOLUTIONS CONTINUED

12/02 SCHOLARSHIPS

The Conference

- encourages the World Scout Committee to promote and obtain from other sources (Associations, NGOs, Rotary Clubs, Foundations, United Nations, Regional Intergovernmental Organizations, etc.) a number of scholarships for the participation of young people who come from countries of low resources, in order to enable them to attend both the World Scout Youth Forum prior to a World Scout Conference, and the Conference itself, in both cases as delegates or observers.

13/02 WOSM/WAGGGS RELATIONSHIPS

The Conference

- noting that the 31st WAGGGS World Conference in Manila in June 2002 has adopted a resolution on the WAGGGS Long Term Vision which recommends to continue to dialogue with WOSM within the Consultative Committee to explore aspects of an "allied future" that, *inter alia*, preserves the mission, identity and unique character of WAGGGS and respects the independence of each of its Member Organizations
- respecting fully WAGGGS' position
- recommends to the World Scout Committee to continue its dialogue with WAGGGS within the Consultative Committee
- further recommends to the World Scout Committee to ensure that this dialogue be clearly focused on exploring ways of strengthening relations between WOSM and WAGGGS and that it be fully compatible with the objectives and priorities of the Strategy for Scouting
- requests the World Scout Committee to present to the World Scout Conference in 2005 a report on WOSM/WAGGGS relationships including any concrete proposals.

14/02 TOWARDS SCOUTING'S CENTENARY: 2002-2007

The Conference

- acknowledging that the World Scout Committee, meeting at Gilwell Park in the United Kingdom in April 1997, declared that Scouting's 100th anniversary should be celebrated throughout 2007 and announced this information to all countries on 1 August 1997, noting that "starting now, the 100th anniversary is to provide a platform for the development of Scouting"
- recognizing that 1 August 2007 is the 100th anniversary of the founding of Scouting, a century after Baden-Powell opened an experimental camp on Brownsea Island for boys from a wide range of social backgrounds in the United Kingdom
- noting that the 2007 Task Force for the Centenary of Scouting, composed of ex-officio members representing the World Scout Committee, the World Scout Foundation, the World Scout Bureau, and The Scout Association of the United Kingdom, was constituted in 1997 and continues to work towards the development of a Centenary programme
- having received World Scout Conference Document No. 11 "Toward Scouting's Centenary: 2002 to 2007"
- recognizes that it is essential to plan ahead to use the opportunities of the Centenary, and that such planning can provide significant benefits to all NSOs for developing their programmes and public profiles
- notes the concept and programme framework outlined in Conference Document No. 11, as well as the Centenary theme, "2007: One World, One Promise", and the badges presented in that document
- acknowledges the extreme importance to our Movement of using the years between now and 2007 to strengthen Scouting to enable it to make an increased contribution to addressing the needs of young people in today's societies
- urges National Scout Organizations to adopt and implement plans following the concept and programme framework presented in Conference Document No. 11, within the context of the Strategy for Scouting adopted by the Conference
- urges the World Scout regions to help NSOs define objectives and targets in this planning and implementation process
- recommends to the World Scout Committee that additional tools be developed to support NSOs in this area of their work
- strongly encourages all NSOs to announce, at the World Scout Conference in 2005, the actions their members will undertake to "help make a better world" in the time leading up to the Centenary and as outlined at the 36th World Scout Conference in Document No. 11.

15/02 MARRAKECH CHARTER

The Conference

- referring to the adoption of the Marrakech Charter by the 34th World Scout Conference in 1996
- noting the conclusions and recommendations of the evaluation on the use of the Marrakech Charter presented to this Conference
- expresses its willingness to continue to develop reciprocal and equitable partnerships, which are the only means of promoting real international solidarity in our Movement
- invites the World Scout Committee to implement the recommendations arising from the evaluation, especially
 - produce at world level a kit on partnership, based on the Charter and proposing tools and practical initiatives, to be presented to the next Regional Scout Conferences
 - invite Regional Offices to disseminate the kit and promote through example the spirit of the Marrakech Charter
- requests the World Scout Committee to present a report on the promotion and use of the kit at the next World Scout Conference.

16/02 FAIR TRADE AND CHILD PROTECTION

The Conference

- considering that the development of peace is achieved through the development of justice and equity
- considering that the causes of the most shocking injustice in the world include inequality in commercial relations and child labour
- considering that WOSM and its National Scout Associations, through SCORE International and Scout Shops, have a role to play in international trade
- recommends to the World Scout Committee and World Scout Bureau to develop guidelines for National Scout Organizations and to make SCORE a standard bearer with a purchasing policy resolutely engaged in the promotion of fair trade and in refusing child labour
- recommends to National Scout Organizations to do everything possible to ensure that the commercial practices of their Scout Shops are also engaged in this sense.

17/02 MASS MEDIA

The Conference

- taking into account the impact that mass media has in creating images and the increasing importance that international and global mass media play in modern society
- considering the urgent need and the increasing importance of improving Scouting's image worldwide, as the largest voluntary youth organization in the world, providing non-formal education through the Scout Method
- recommends that action should be taken, at world level, to pursue a continuous and sustained effort in promoting Scouting through international and global mass media network.

During the debate on proposed resolutions, the following statements were made concerning a draft resolution which was subsequently withdrawn:

STATEMENTS

DR. MARIE-LOUISE CORREA,

INCOMING CHAIRMAN OF THE WORLD SCOUT COMMITTEE

The question put here applies in a very general fashion: whether one talks of decisions relating to the McKinsey study or of any other decision taken by the preceding World Committee, it is evident that this new Committee is bound by these decisions and will implement them faithfully.

The new Committee, for its part, further agrees that the deadline for the evaluation should be 31 March 2003 and that it should be communicated to those national organizations consulted in the process.

This resolution is not necessary to the extent that the decisions which it proposes have already been taken by the former Committee as well as by the new one.

Moreover, on a technical level, I am told that some Organisations would like to have the Timesweek as well as the diskette which contains the complete McKinsey study, which were presented to the Steering Committee in London in December 2001. Although both the Timesweek and the complete study are partly overtaken by the summary which served as a basis for the decisions of the March 2002 World Committee, they are also available to National Organisations at the World Bureau.

DR. JACQUES MOREILLON, SECRETARY GENERAL

WORLD ORGANIZATION OF THE SCOUT MOVEMENT

Mr Chairman,

I would like to make it quite clear that I am in full agreement with the decisions taken by both the outgoing and incoming World Committees, as well as with the contents of the draft resolution, which I consider to be a normal procedure.

THOMAS ERTLHALER, AUSTRIAN DELEGATION

Dear fellow Scouters,

I am Thomas Ertlthaler. I am speaking on behalf of the proposer Austria and the National Scout Organizations from Australia, Canada, Denmark, Germany, Japan, Liechtenstein, Netherlands, New Zealand, Norway, Sweden, Switzerland, United Kingdom and United States of America.

We would wish at this time to express our sincere thanks to Garnet, Marie-Louise and the Secretary General for their co-operation.

We see the aim and purpose of this resolution as simply good business management practice.

In responding to the statement made we are conscious of the need to move forward together and we put our trust and confidence in the World Scout Committee. As a result, and in light of what has been said, we withdraw the resolution.

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